



ANNUAL BUDGET 2011-2012

Adopted June 14, 2011

**TOWN OF SOUTHERN PINES,
NORTH CAROLINA**

ANNUAL PROGRAM OF SERVICES

2011 – 2012

TOWN COUNCIL

Michael Haney	Mayor
Michael Fields	Mayor Pro-Tem
Fred Walden	Treasurer
David McNeill	Council Member
Christopher Smithson	Council Member

TOWN MANAGER

Reagan D. Parsons

**TOWN OF SOUTHERN PINES
2011-2012 ANNUAL BUDGET**

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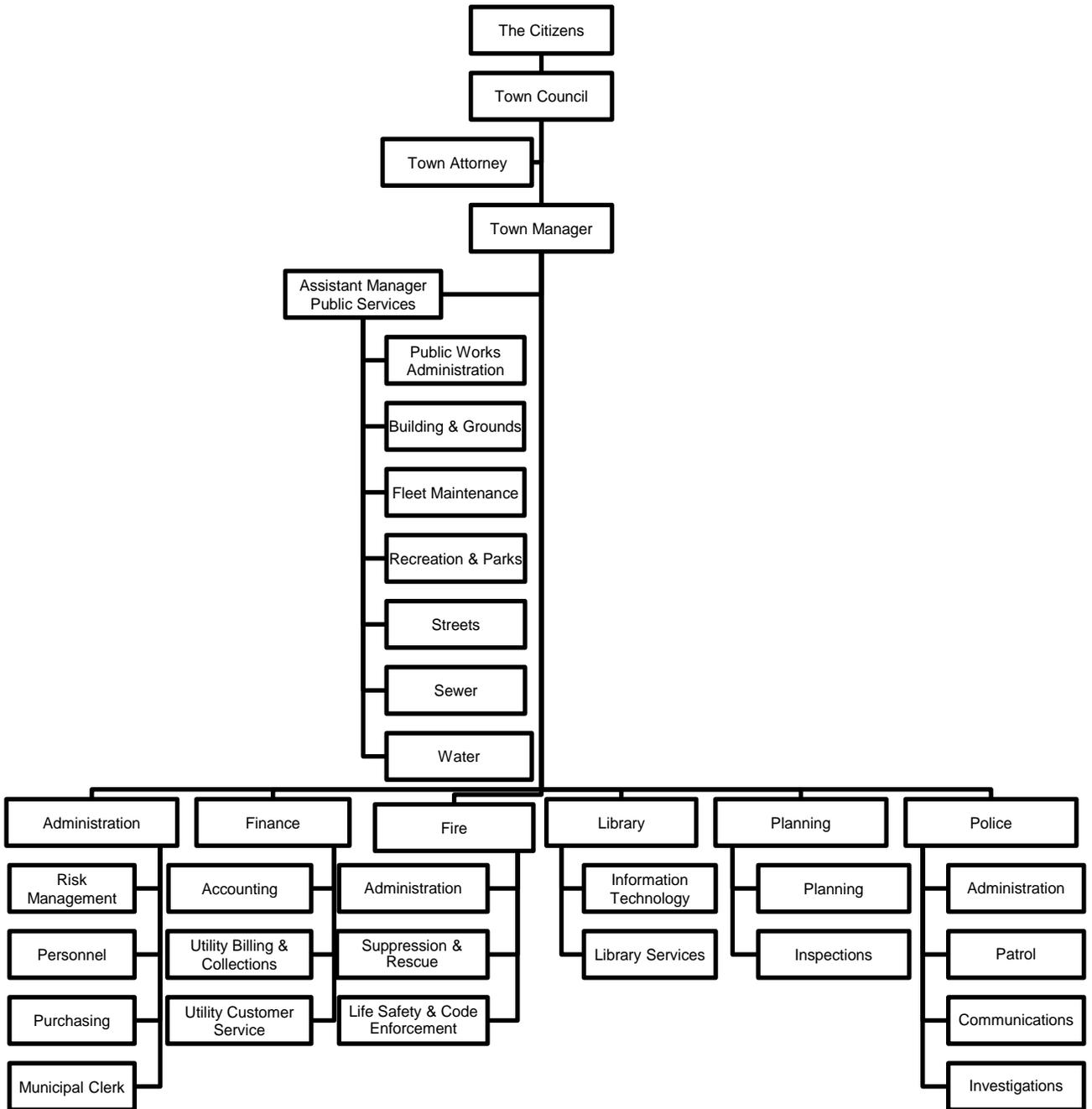
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TOWN OF SOUTHERN PINES EXECUTIVE MANAGERS

Reagan D. Parsons	Town Manager
Douglas R. Gill	Town Attorney
David White	Assistant Town Manager Director of Public Services
Eleanore M. Dreher	Director of Administrative Services
Crystal J. Gabric	Director of Finance
John Letteney	Chief of Police
Bart Nuckols	Director of Planning
Robert Reeve	Director of Recreation & Parks
Lynn Thompson	Director of Library & Information Technology Services
Hampton Williams	Fire Chief

TOWN OF SOUTHERN PINES

Organizational Chart



EXECUTIVE SUMMARY

The 2011-2012 Town of Southern Pines Budget is demonstrative of the slow recovery and continued effects of tightening Federal and State budgets discussed in this message over the past two Fiscal Years. Tax base growth that was at a historic two-year low entering the past FY declined further to a single year all-time low of 0.65%. Fortunately this stagnancy is anticipated to be off-set by gradual recoveries in sales tax and other revenues, allowing for a continuation of high quality services and relatively low tax rates. The Budget presented herein again takes a conservative approach to revenue estimates and the creation of new programs and long-term expenditure commitments. Specifically, the FY 11-12 Budget proposal:

1. Maintains existing service levels without requiring an increase in ad-valorem tax rate
2. Continues to fund all outstanding debt service and operational expenses. No Water or Sewer Rates are increased.
3. Continuation projects include:
 - a. Sidewalk Master Plan (140k)
 - b. Downtown Lighting program (75k)
 - c. Annual Powell Bill paving (200k)
 - d. Five vehicle replacements (\$175k)
4. New programs include:
 - a. CLRP Implementation – UDO project (100k)
 - b. Capital Project Fund – Bike Plan implementation (60k)
 - c. Master Plan for Downtown park (20k)
 - d. Fire Truck scheduled replacement (450k)+(80k) payment
 - e. Police Investigator – Drug Task Force (56k)
5. Reserves a 25% fund balance to provide financial protection from catastrophic occurrences and maintain the Town’s excellent bond rating and borrowing capacity.

This budget proposal could not be made without a combination of the leadership and guidance of Town elected officials in developing a direction and an excellent and experienced staff dedicated to implementation of policy and service to the community. It is with sincere respect for the community, its citizens, and all who make Southern Pines the great place that it is that the Administration submits this 2011-2012 Budget to Town Council for consideration and adoption.

GENERAL FUND

The Town Council adopted an ad-valorem tax rate of thirty five (35) cents for FY 2010-2011 and this 2011-2012 proposal maintains that rate. With an average residential property in Southern Pines valued at \$203,363 according to Moore County, an owner of such property would pay the Town \$711.77 in ad-valorem taxes.

Based upon information from Moore County at the time of this writing the Town of Southern Pines tax base is **\$2,100,500,000, a miniscule 0.65% growth rate over FY10-11**. This percentage represents the lowest growth figure in 25 years and is on the heels of a two-year period that represented the worst back-to-back figures in the same timeframe. This base would yield **\$210,050 per penny** levied at a 100% collection rate. The Moore County Tax office has developed an excellent track record for collections that they have maintained even through the current economic recession, thus we have budgeted FY11-12 revenues based upon a 98.25% successful collection rate as we did in FY10-11.

As an overview, the Budget document contains expected **General Fund revenue increases of \$654,284 (5.11%)** over the revised amount budgeted in 10-11. Ad Valorem taxes are expected to increase \$73,935 (1.03%) due to the minimal growth in tax base. A large portion of the anticipated revenue growth is directly attributable to \$450,000 in loan proceeds for the purpose of financing the replacement of a twenty year old fire pumper/tanker. Sales taxes have leveled some and appear to be slowly recovering, resulting in an overall increase in taxes and licenses of \$341,630. Restricted intergovernmental revenue is anticipated to decrease \$156,560 due to one-time grants in 2010-2011, and permits and fees revenues have been budgeted to decrease \$35,935.

On the expenditure side of the ledger, General Fund **expenditures before transfers are expected to increase \$578,658 (4.10%)** compared to the 10-11 budget. This increase includes a 6% increase in major medical expenses (53k), a 2% COLA for Town employees (113k), a 0.53% increase in State of NC mandatory employer contributions (\$32,655), and finally both the purchase of and first half-payment toward principal and interest (80k) for the

fire pumper/tanker. In addition, fuel prices have had a significant impact on the line-item budgets of most of our departments.

At budgeted levels of tax revenue acquisition (98.25%) and without any dollars over and above our conservative estimates, the 11-12 work plan will result in an **ending available fund balance of \$500,631** (*this represents dollars in reserve, over and above the locally mandated 25% (\$3,668,849), that may be transferred to projects by Council action throughout the fiscal year*). This figure will allow for consideration of additional projects throughout the year in addition to providing some cushion against the yet unknown impacts of State and Federal budget deliberations.

UTILITY FUND

The Utility Fund budget for FY11-12 represents a continued conservative fiscal approach. This Budget is based upon recent discussion with Moore County Utilities that our bulk sewer rates will not be increased in the coming year. Our reservoir project is currently under construction with financing secured. The first full debt service payment of \$415,804 is included in this budget proposal. We are recommending no Water or Sewer rate increases for FY11-12. Overall **Utility Fund revenues are proposed to increase \$40,700 (0.72%)** over the amount budgeted in FY 10-11.

Expenditures before transfers are projected to increase \$114,250 (1.91%). This increase is attributable to the aforementioned employee costs, contractual increases for operation of the water plant, debt service on the reservoir, and increases in the costs of pipes and fittings for existing infrastructure.

CAPITAL PROJECT FUNDS

The final area of significance in the proposed 2011-2012 Budget is one of Capital Funds. The following represents a summary of any proposed changes from FY 10-11:

1. Capital Project Fund – Sidewalks – Fund 44 is being appropriated in an amount of (\$140,000) which will allow for continued progress on our long term sidewalk plans.
2. A Capital Project Fund is being created for the long-term implementation of the Bicycle Plan adopted by Town Council, with an initial appropriation of \$60,000 toward the Phase I projects delineated in the Plan.

I wish to again thank the Council, its Boards and Commissions, and Town staff for all of their efforts in making this a great community in which to live and work. This budget represents a continued effort to sustain both essential and valued services that contribute to the quality of life in Southern Pines without significant adjustments to the tax rate. While this Budget does not entirely return to past practices relative to employee compensation, the suggested implementation of a COLA for the first time in three budget cycles is in appreciation for the valued services employees have continued to provide that should not go without notice. I look forward to continuing in my professional capacity as Town Manager and facilitating the implementation of the work plan contained herein.

TOWN OF SOUTHERN PINES PROFILE

The Town of Southern Pines (Town) was incorporated in 1887, and is located on the fringe of the piedmont section of the State of North Carolina in an area known as the Sandhills. The Town has a 2010 census population of 12,334 and is located in Moore County (County) and encompasses 16.57 square miles. The Town provides a full range of services including police and fire protection, streets, planning and zoning, parks and recreation, library, fleet maintenance, and general administrative services. The Town also operates water and sewer utility services.

The Town operates under the Council-Manager form of government. The Legislative Body of the government of the Town is comprised of a Mayor and a four-member Town Council. The Legislative Body is responsible, among other things, for passing ordinances, adopting the budget, appointing committees and hiring the Town Manager. The Town Manager is responsible to the Town Council for the administration of all affairs of the Town. The Town Manager appoints the Department Heads and supervises and coordinates the activities of the departments.

**TOWN OF SOUTHERN PINES
BUDGET FORMAT**

The accounts of the Town are organized on the basis of funds or account groups of which each is considered a separate accounting entity. The separation of revenues and expenditures allow close monitoring of accounts to provide surety that expenditures are in conformity with the adopted annual budget.

The Town of Southern Pines annual budget consists of two funds; the General Fund and the Enterprise Fund:

The General Fund accounts for the revenues and expenditures of all Town departments except those required to be accounted for in other funds.

The Enterprise Fund accounts for water and sewer activities.

A project ordinance is adopted for General and Enterprise capital project funds.

TOWN OF SOUTHERN PINES
DESCRIPTION OF THE BUDGET PROCESS

The North Carolina Local Government Budget and Fiscal Control Act requires that the Town Manager submit a recommended budget to the Mayor and the Town Council no later than June 1st, that the Council hold a public hearing on the budget and that the Board adopt an annual budget or interim budget each year by July 1st. The budget must be balanced. Defined by the Fiscal Control Act, “the sum of estimated net revenues and appropriated fund balance in each fund shall be equal to appropriations in that fund”.

The budget is the single most important document presented to the Town Council. The budget serves the citizens by providing an understanding of the Town’s operating fiscal programs and it reflects the Town’s commitment to maintain necessary services as well as improving the quality of service and keeping the impact of taxes to the citizens at a minimum.

The Town operates under an annual budget ordinance adopted in accordance with the Local Government Budget and Fiscal Control Act. The budget ordinance is the legal basis of the budgetary accounting system and the standard by which proposed expenditures are measured. All annual appropriations lapse at fiscal year-end. Any revisions to the original budget ordinance must be approved and adopted by the Town Council and made a matter of record in the Town minutes. Project ordinances are adopted for Governmental Capital Project Funds and the Utility Capital Project Funds. Project ordinances are on-going until the capital project has been completed and closed.

The budget is prepared using the modified accrual method of accounting for all funds. This accounting approach recognizes revenues when they become measurable and expenditures at the time liabilities are incurred.

The preparation of the budget requires structured guidelines as well as the participation and cooperation of many participants and a carefully scheduled series of events. The Town in the formulation of the budget follows the following budget calendar and budget cycle.

BUDGET CALENDAR

January 10	Capital and New Request Forms to Department Directors
January 21	Capital and New Request Forms due to Finance
February 1	Departmental Budget Packets to Department Directors
February 14	Departmental Budget Packets due to Finance
March 9-10	Budget Reviews with Department Directors, Town Manager, Finance Director and Administrative Services Director

March 22	Department Director's Retreat
April 15	Council Retreat
May 10	Presentation of Budget by Town Manager and Public Hearing
May 10 – June 7	Budget Discussions
June 14	Public Hearing
June 14	Adoption of Budget

COMPILATION OF HISTORICAL DATA

During the first phase of the budget process, the accumulation of four years of historical expenditure data is compiled by the Finance Department. The data is used by Department Directors and management for performance evaluation and projection of resources required to meet departmental objectives and needs.

PREPARATION OF DEPARTMENT REQUESTS

Estimating department expenditures is the responsibility of the Department Director. The basic requirements of budgeting expenditures are to request sufficient funding to adequately operate the department and to request funding at the lowest reasonable level in order to achieve the departmental goals and objectives.

CONSOLIDATE PRELIMINARY BUDGET

The departmental requests are submitted to the Finance Department in order to consolidate the individual departmental requests and the revenue projections into an overall budget. Departmental capital outlay requests are analyzed in coordination with the vehicle and equipment replacement schedule.

EVALUATION OF PRELIMINARY DATA AND PRIORITIES

The evaluation of preliminary data and priorities is an important step in developing a fiscal plan, which will achieve the Town's program of service for the upcoming fiscal year. A comprehensive review of service needs compared to departmental goals and objectives is analyzed by the Town Manager after meeting with Department Heads.

BALANCE PROPOSED BUDGET

After the Town's program of service priorities have been established, a balance plan for funding must be formulated. Through careful assessment of funding requirements and financing elements, a proposed budget document is organized into a final format and submitted to the Town Council for legislative review.

LEGISLATIVE REVIEW

The Town Council reviews the budget document thoroughly with the Town Manager and the Finance Director during a work session. The Town Council reviews departmental expenditures and goals at this time to ensure adherence with Town goals. A copy of the proposed budget document is filed with the Town Clerk as well as made available at the Town Library for public inspection.

BUDGET ADOPTION

The adoption of the annual budget is the culmination of exhaustive reviews of budget proposals by Department Heads, Management and the Legislative Body. After a public hearing is held, the budget is formally adopted by the Town Council. Adoption of the budget establishes the legal authority to incur expenditures in the upcoming fiscal year.

AMENDMENTS TO THE BUDGET

During the fiscal year, the budget may be amended to reflect changes to the original budget ordinance. Typically budget amendments are for the recognition of unbudgeted revenues, such as grants and donations.

Justification for the budget amendment is prepared by the department requesting the amendment. A budget amendment ordinance is then prepared by the Finance Director, and then voted upon by the Town Council. If approved, the original budget appropriation is then amended.

GENERAL FUND SUMMARY

The General Fund is the general operating fund of the Town. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. The primary revenue sources are Ad Valorem taxes, various other taxes, State grants, and sales and services. The following functional areas are included in the General Fund:

- General Government
- Public Safety
- Economic and Physical Development
- Transportation
- Cultural and Recreational

FUND BALANCE

The amount of fund balance is considered to be one of the key indicators of the financial condition of the Town. To maintain the Town's credit rating and to meet seasonal cash flow shortfalls, economic downturns, or a local disaster, the budget shall provide for an anticipated fund balance for the General Fund.

Key purposes for maintaining fund balance include:

- Having a reserve for emergencies as in the case of ice and snow storms, hurricanes, tornados and other natural disasters;
- Providing a sufficient cash flow for the Town given the amount of revenues received on a monthly basis is not consistent and the tax rate cannot be changed during the fiscal year even though cash flow problems may develop;
- Weathering unforeseen shortfalls in revenues.

The Local Government Commission (LGC) recommends that North Carolina governments retain an amount of unappropriated fund balance at least equal to 8 percent of the appropriations of the General Fund. The Town's policy is to maintain an unrestricted, undesignated balance in the General Fund equal to 25% of the General Fund budget. Unrestricted, undesignated fund balance will generally not be used for operating expenses.

REVENUE DEFINITIONS

Revenues are shown by sources and by funds. Accurate revenue estimates are dependent upon correct classifications because factors, which affect individual revenues, do not affect each source uniformly. Revenue projects can be made more accurately when revenues are segregated by source and controlled accordingly.

The major revenues by source are as follows:

AD Valorem Taxes – Collections of current and prior year taxes of real and personal property.

Other Taxes & Licenses – Collections of the one percent local options sales tax and one-half percent local option sales taxes (Article 39, 40, 42 and 44) which the State collects on retail sales and is distributed on a per capita and point of delivery basis. The hold harmless provision which is received from the State as a result of repealed reimbursements. The Short-term rental property tax is a tax that is levied on gross receipts derived from the short-term lease or rental of vehicles to the general public. The privilege license tax is a tax that is levied on individuals conducting various trades, occupations, professions and businesses within the Town. The ABC distribution is a portion of the net operating revenues derived from the operation of the local liquor stores within the Town. The cablevision franchise fee is a fee charged on receipts not subject to State sales tax such as advertising.

Unrestricted Intergovernmental – Beer and wine tax which is a State levied tax that is shared by the Town on wholesale sales of both beer and wine. The utility franchise tax is a Town shared tax on various utilities that is levied by the State. Video programming revenue is a revenue source in which sales tax is collected by the State on gross receipts from cable services. The State distributes the Town's share based upon prior cable franchise tax distributions.

Restricted Intergovernmental – The Powell Bill Allocation is one cent per gallon of the state gasoline tax that is distributed to municipalities to be earmarked for street construction and maintenance. State Aid Library is financial assistance to local library systems from the Aid to Public Libraries Fund.

Permits and Fees – Inspections and planning fees charged for new construction or buildings which undergo structural changes. Police Department fees are charges for fingerprinting and excess alarm activations. Also included in the Police fees are excise taxes that are collected by the State for possession of controlled substances which is earmarked for specific expenditures of the Police Department. Street Department fees are charges for utility street cut repairs. Public Works fees are charges for construction inspection fees and erosion control review fees.

Sales and Services – Library revenue generated through library cards and services. Recreational revenue generated through recreational activities and charges for rental of Town facilities. The rent category is predominately charges for use of Town facilities and land for communication equipment and fees for long-term rental of Town facilities. Disposal/recycling revenues are amounts charged on Town customer’s utility bills for garbage disposal that are paid by the Town to the County for landfill fees as well as the Town paid fee for recycling.

Investment Earnings – Interest that is earned on investment of the Town’s idle cash. Interest is allocated to each fund monthly based upon the balances in the funds.

Other – Surplus property sales revenue is generated through the sale of Town equipment and supplies that are no longer in service. Miscellaneous revenue is revenue that is not accounted for in any other category. County contribution fire is a supplemental revenue that is specially allocated by Moore County to the Southern Pines Fire/Rescue Department for rescue services within an identified rescue response area. Fire district revenue is a tax that is charged to property that is located outside of the Town limits, in the “Pines” fire district that is identified by the County Commissioners.

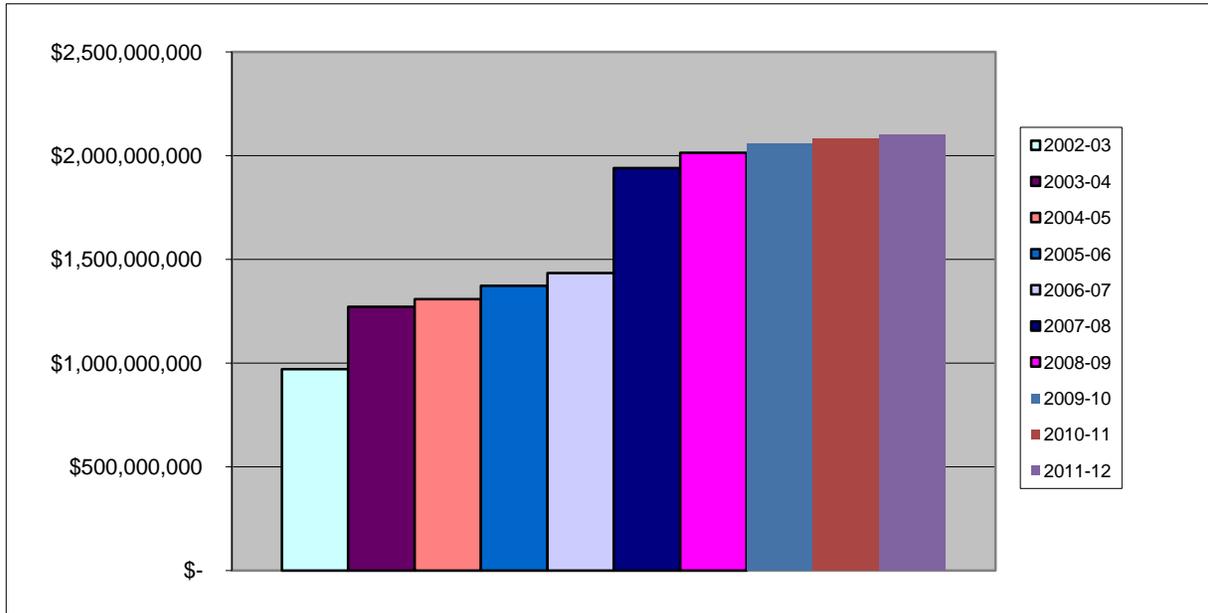
TOWN OF SOUTHERN PINES

PROPERTY TAX RATES Last Ten Fiscal Years

<u>Year Ended June 30</u>	<u>Town of Southern Pines</u>
2003	0.50
2004	0.39
2005	0.39
2006	0.39
2007	0.40
2008	0.34
2009	0.35
2010	0.35
2011	0.35
2012	0.35

Note: All rates are expressed in dollars of tax per \$100 of assessed valuation. The tax rate was adjusted during the fiscal year ended June 30, 2004 and fiscal year ended June 30, 2008 to reflect the revaluation of taxable property.

PROPERTY TAX VALUATION TRENDS LAST TEN YEARS



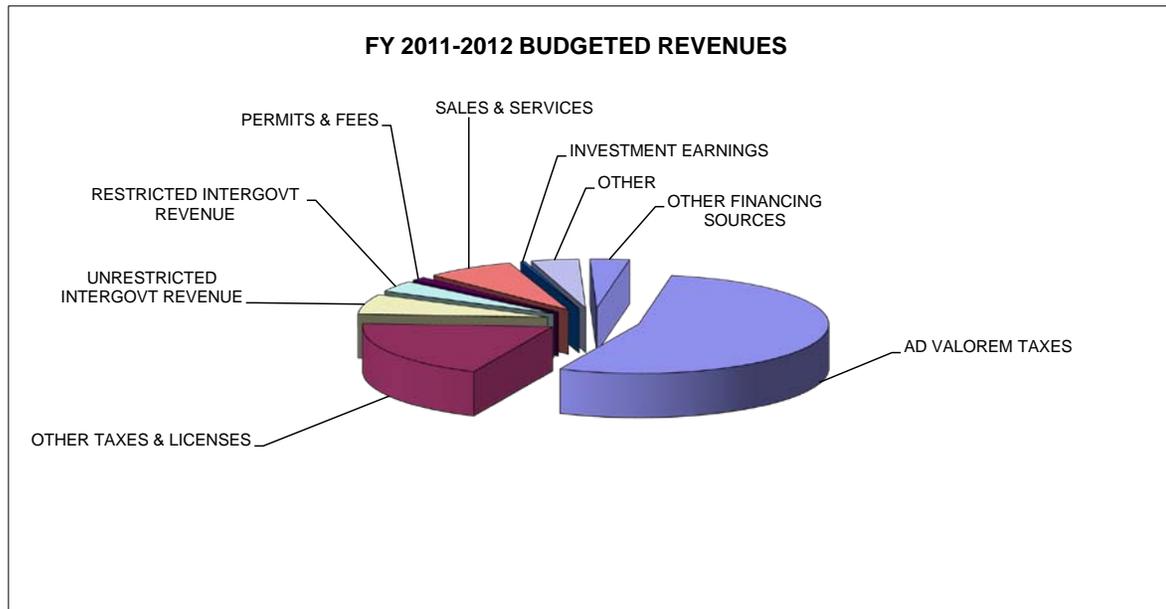
<u>Tax Year</u>	<u>Fiscal Year</u>	<u>100% Valuation</u>	<u>Net Levy</u>	<u>Value of \$0.01</u>
2002	2002-03	\$ 970,682,564	\$ 4,870,556	\$ 97,068
2003	2003-04	1,270,882,160	4,997,778	127,088
2004	2004-05	1,307,767,013	5,103,210	130,777
2005	2005-06	1,373,213,248	5,356,356	137,321
2006	2006-07	1,434,580,568	5,745,118	143,458
2007	2007-08	1,939,862,594	6,624,019	193,986
2008	2008-09	2,014,777,740	7,050,041	201,478
2009	2009-10	2,056,002,596	7,211,587	205,600
2010	2010-11	2,079,589,380	7,304,320	207,959
2011	2011-12	2,100,500,000	7,351,750	210,050

TOWN OF SOUTHERN PINES
GENERAL FUND
BUDGET SUMMARY
2011-2012

	ACTUAL 2009-2010	BUDGET 2010-2011 as of 04/30/11	EXPECTED REVENUES EXPENDITURES 2010-2011	BUDGET 2011-2012
Available Fund Balance - Beginning	\$ 4,941,658	\$ 4,800,914	\$ 4,800,914	\$ 5,585,528
Total Revenues & Reserve Increases	<u>13,801,679</u>	<u>14,218,412</u>	<u>14,743,956</u>	<u>13,459,347</u>
Total Funds Available	18,743,337	19,019,326	19,544,870	19,044,875
Total Expenditures	13,342,353	14,096,737	13,724,123	14,675,395
Transfers Out to Capital Projects	<u>600,070</u>	<u>235,220</u>	<u>235,220</u>	<u>200,000</u>
Available Fund Balance - Ending	<u>\$ 4,800,914</u>	<u>\$ 4,687,369</u>	<u>\$ 5,585,528</u>	4,169,480
Less 3 Months Expenditures				3,668,849
Available Fund Balance - FYE 06/30/12				<u>\$ 500,631</u>

TOWN OF SOUTHERN PINES
GENERAL FUND
CONSOLIDATED REVENUE SUMMARY
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011	EXPECTED 2010-2011	BUDGET 2011-2012	% of Revenue
AD VALOREM TAXES	\$ 6,647,580	\$ 7,061,426	\$ 7,235,515	\$ 7,196,160	\$ 7,257,688	\$ 7,270,095	54.02%
OTHER TAXES & LICENSES	2,935,097	2,672,065	2,666,376	2,243,600	2,598,051	2,585,230	19.21%
UNRESTRICTED INTERGOVT REVENUE	889,532	978,091	939,644	882,000	927,235	879,400	6.53%
RESTRICTED INTERGOVT REVENUE	474,260	457,268	500,288	643,202	662,841	486,642	3.62%
PERMITS & FEES	354,911	242,542	310,479	208,685	232,563	172,750	1.28%
SALES & SERVICES	636,238	866,474	1,034,165	1,008,600	1,011,900	1,018,630	7.57%
INVESTMENT EARNINGS	347,819	187,442	84,214	60,000	55,000	50,000	0.37%
OTHER	610,916	638,465	622,013	562,816	585,329	546,600	4.06%
OTHER FINANCING SOURCES	129,076	-	-	-	-	450,000	3.34%
	<u>\$ 13,025,429</u>	<u>\$ 13,103,773</u>	<u>\$ 13,392,694</u>	<u>\$ 12,805,063</u>	<u>\$ 13,330,607</u>	<u>\$ 13,459,347</u>	



Town of Southern Pines
General Fund
Schedule of Revenues
2011-2012

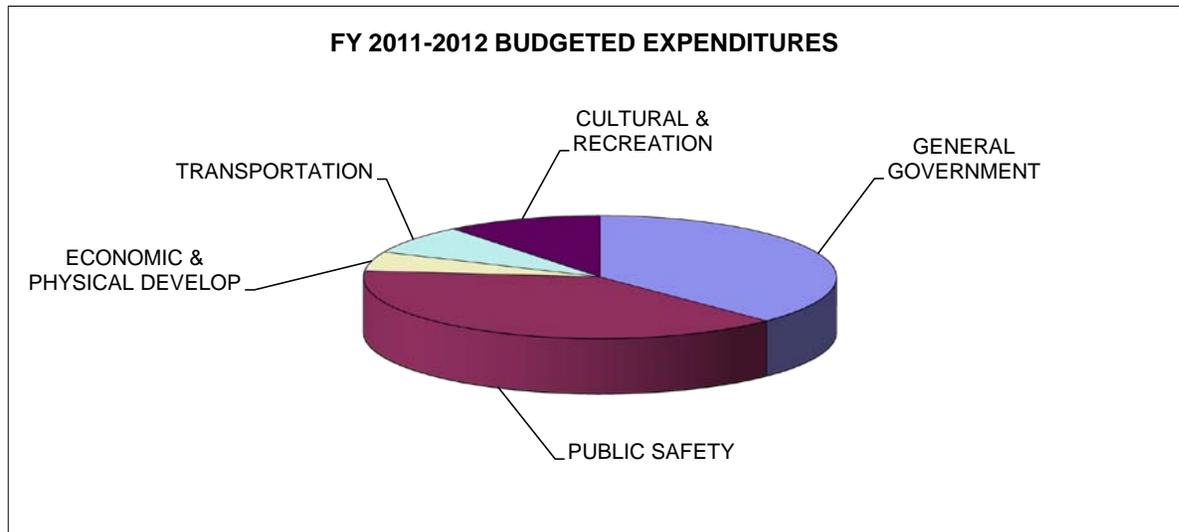
	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011 as of 07/01/10	BUDGET 2010-2011 as of 04/30/11	EXPECTED REVENUES 2010-2011	BUDGET 2011-2012
AD VALOREM TAXES:							
Current	\$ 6,589,903	\$ 7,006,217	\$ 7,170,862	\$ 7,149,160	\$ 7,149,160	\$ 7,210,688	\$ 7,223,095
Delinquent	31,823	27,953	36,748	30,000	30,000	30,000	30,000
Penalties & Interest	25,854	27,256	27,905	17,000	17,000	17,000	17,000
TOTAL AD VALOREM TAXES	6,647,580	7,061,426	7,235,515	7,196,160	7,196,160	7,257,688	7,270,095
OTHER TAXES & LICENSES:							
Article 39 Sales Tax - 1%	1,079,489	996,814	977,913	783,000	783,000	950,000	960,000
Article 40 Local Sales Tax - 1/2%	583,362	520,774	501,209	449,000	449,000	470,000	480,000
Article 42 Local Sales Tax - 1/2%	577,889	515,268	480,954	447,000	447,000	470,000	480,000
Article 44 1/2%-Hold Harmless	495,605	437,871	428,076	368,000	368,000	420,000	425,000
Hold Harmless Provision	26,098	25,602	92,247	25,000	25,000	107,219	66,430
Short-Term Rental Property Tax	19,713	19,168	17,462	16,000	16,000	20,196	17,000
Solid Waste Disposal Tax	0	3,677	8,601	7,600	7,600	8,200	8,300
Privilege License	27,653	25,392	37,373	27,500	27,500	28,000	27,500
Alcoholic Beverage Ctrl	102,028	103,214	94,236	93,000	93,000	91,680	90,000
Cablevision	23,260	24,285	28,305	27,500	27,500	32,756	31,000
TOTAL OTHER TAXES	2,935,097	2,672,065	2,666,376	2,243,600	2,243,600	2,598,051	2,585,230
UNRESTRICTED INTERGOVT REVENUE:							
Beer and Wine Tax	55,231	54,866	17,757	53,000	53,000	53,000	50,000
Video Programming	181,501	183,988	183,955	166,000	166,000	169,215	150,400
Utilities Tax	652,800	739,237	737,932	663,000	663,000	705,020	679,000
TOTAL UNRESTRICTED INTERGOVERNMENTAL	889,532	978,091	939,644	882,000	882,000	927,235	879,400
RESTRICTED INTERGOVT REVENUE:							
Powell Bill Allocation	452,161	408,346	365,427	340,000	340,000	372,100	350,000
State Aid Library	8,565	7,950	7,863	7,500	7,500	8,420	7,500
Library Grants	0	0	0	0	20,000	20,000	0
Recreation Grants	775	1,000	38,168	12,648	17,648	19,407	1,000
B&G Grants	0	0	4,227	0	0	0	0
On-Behalf of Pymts. - Fire	3,849	3,809	4,840	0	0	0	0
Planning Grant	0	0	0	0	7,500	7,500	0
PW Grant	0	0	0	5,000	5,000	0	0
Fire Grants	0	33,345	0	124,410	124,410	110,000	128,142
Police Grants	8,910	2,818	79,763	49,696	121,144	125,414	0
TOTAL RESTRICTED INTERGOVERNMENTAL	474,260	457,268	500,288	539,254	643,202	662,841	486,642
PERMITS AND FEES:							
Inspections	295,708	192,090	256,347	180,000	180,000	195,000	150,000
Planning	9,599	7,639	6,273	6,500	6,500	7,000	6,500
Homeowner Recovery Fee	1,640	700	800	750	750	760	750
Street Department	7,261	8,775	14,531	4,000	4,000	11,500	4,000
Fire	6,680	11,905	5,895	0	5,935	6,703	0
Public Works	22,349	10,631	15,385	5,000	5,000	5,200	5,000
Police Department	11,674	10,802	11,248	6,500	6,500	6,400	6,500
TOTAL PERMITS AND FEES	354,911	242,542	310,479	202,750	208,685	232,563	172,750

Town of Southern Pines
General Fund
Schedule of Revenues
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011 as of 07/01/10	BUDGET 2010-2011 as of 04/30/11	EXPECTED REVENUES 2010-2011	BUDGET 2011-2012
SALES AND SERVICES:							
Library	46,193	47,893	46,124	42,000	42,000	42,000	42,000
Recreation Fees	179,187	180,101	169,433	160,000	160,000	163,000	169,000
Rents	212,622	227,900	297,339	262,000	262,000	262,300	255,230
Court Facilities Fee	420	276	254	200	200	200	200
Reservoir Park	4,100	4,200	4,300	4,400	4,400	4,400	0
Disposal Fee/Recycling Fee	193,716	406,104	516,715	540,000	540,000	540,000	552,200
TOTAL SALES AND SERVICES	636,238	866,474	1,034,165	1,008,600	1,008,600	1,011,900	1,018,630
INVESTMENT EARNINGS:	347,819	187,442	84,214	60,000	60,000	55,000	50,000
OTHER:							
Surplus Property Sales	33,587	46,346	27,287	15,000	15,000	33,590	15,000
Miscellaneous Revenue	41,563	36,055	31,464	20,000	20,000	23,000	20,000
Demolition Liens	2,925	5,439	3,900	0	0	0	0
Fire Donations	5,301	2,984	13,310	0	500	950	0
Court Costs	6,970	6,257	4,798	6,000	6,000	5,000	5,000
Cemetery	375	1,525	925	0	0	500	0
County Contribution - Fire/Rescue	39,322	54,389	52,426	39,716	39,716	38,000	38,000
Fire District Revenue	474,687	480,466	471,290	465,000	465,000	467,864	465,600
Donations	6,186	5,004	16,613	3,000	16,600	16,425	3,000
TOTAL OTHER REVENUE	610,916	638,465	622,013	548,716	562,816	585,329	546,600
OTHER FINANCING SOURCES							
Financing Proceeds	0	0	0	0	0	0	450,000
Transfer In Fd 43	30,224	0	0	0	0	0	0
Transfer In Fd 47	13,402	0	0	0	0	0	0
Transfer In Fd 49	85,450	0	0	0	0	0	0
Transfer In Fd 60	0	0	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	129,076	0	0	0	0	0	450,000
TOTAL REVENUES AND OTHER FINANCING SOURCES	13,025,429	13,103,773	13,392,694	12,681,080	12,805,063	13,330,607	13,459,347
FUND BALANCE [(ADD TO)/USE OF]:	(1,279,263)	493,754	549,729	1,413,349	1,526,894	628,736	1,416,048
REVENUES AFTER ADDITIONS/ REDUCTIONS FROM FUND BALANCE	\$ 11,746,166	\$ 13,597,527	\$ 13,942,423	\$ 14,094,429	\$ 14,331,957	\$ 13,959,343	\$ 14,875,395

TOWN OF SOUTHERN PINES
GENERAL FUND
CONSOLIDATED EXPENDITURE SUMMARY
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011	EXPECTED EXPENDITURES 2010-2011	BUDGET 2011-2012
GENERAL GOVERNMENT	\$ 4,185,829	\$ 4,673,794	\$ 5,106,452	\$ 5,486,118	\$ 5,318,898	\$ 5,589,533
PUBLIC SAFETY	4,418,109	4,695,385	4,800,342	5,101,457	5,061,366	5,788,761
ECONOMIC & PHYSICAL DEVELOP	621,385	785,403	665,165	757,185	655,102	754,304
TRANSPORTATION	977,346	1,645,908	1,175,728	1,196,380	1,174,523	1,140,972
CULTURAL & RECREATION	1,642,664	1,768,408	1,454,657	1,656,992	1,615,628	1,585,347
SUB-TOTAL	11,845,333	13,568,898	13,202,344	14,198,132	13,825,518	14,858,917
NON-DEPARTMENTAL & TRANSFERS	(99,167)	28,629	740,079	133,825	133,825	16,478
TOTAL	\$ 11,746,166	\$ 13,597,527	\$ 13,942,423	\$ 14,331,957	\$ 13,959,343	\$ 14,875,395



Function	Departments
General Government	Legislation, Administration, Information Technology, Public Works/Sanitation, Fleet Maintenance, Building & Grounds
Public Safety	Police-Patrol, Police-Communications, Police-Investigations, Fire
Economic & Physical Development	Planning & Inspections
Transportation	Street
Cultural & Recreation	Library, Recreation

TOWN OF SOUTHERN PINES
GENERAL FUND
EXPENDITURE BY FUNCTION AND TRANSFERS
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011 as of 07/01/10	BUDGET 2010-2011 as of 04/30/11	EXPECTED EXPENDITURES 2010-2011	BUDGET 2011-2012
Legislative	\$ 171,578	\$ 97,777	\$ 88,257	\$ 163,533	\$ 163,533	\$ 161,264	\$ 191,986
General Administration	1,001,795	1,035,620	1,044,499	1,096,023	1,096,023	1,050,118	1,104,965
Information Technology	0	0	584,836	841,429	738,606	705,433	718,027
Police Administration and Patrol	2,224,527	2,307,501	2,290,553	2,329,627	2,436,599	2,460,459	2,469,410
Police Communications	328,655	358,123	331,184	386,826	386,826	375,918	401,856
Investigations	320,885	379,292	435,491	481,920	481,920	455,638	584,039
Fire/Rescue	1,544,042	1,650,469	1,743,114	1,785,507	1,796,112	1,769,351	2,333,456
Planning and Inspections	621,385	785,403	665,165	744,685	757,185	655,102	754,304
Street Maintenance	977,346	1,645,908	1,175,728	1,146,089	1,196,380	1,174,523	1,140,972
Public Works/Sanitation	1,567,831	1,778,965	1,802,475	1,886,465	1,891,465	1,885,292	1,943,073
Fleet Maintenance	222,106	271,693	254,257	275,347	275,347	255,462	275,804
Recreation	695,483	704,408	683,749	790,863	804,613	800,496	743,208
Library	947,181	1,064,000	770,908	832,379	852,379	815,132	842,139
Building and Grounds	1,180,519	1,389,998	1,237,887	1,248,734	1,264,644	1,232,829	1,299,178
Special Appropriations:							
Moore Co. Arts Council	16,000	8,000	0	0	0	0	0
Sister Cities Committee	0	0	2,500	0	0	0	0
Palustris Festival Sponsorship	0	0	0	0	2,500	2,500	2,500
Economic Development-Dues	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Economic Development-Incentive	0	65,741	65,741	28,000	28,000	0	28,000
Shaw House	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Special Appropriations	42,000	99,741	94,241	54,000	56,500	28,500	56,500
Non-Departmental:							
W/S Indirect Costs	(553,644)	(658,785)	(679,127)	(826,632)	(826,632)	(826,632)	(895,197)
Installment Purchase Police Stat	0	337,892	663,660	647,498	647,498	647,498	631,335
Installment Purchase Fire Vehicle	155,477	155,477	155,476	77,739	77,739	77,739	80,340
Total Non-Departmental	(398,167)	(165,416)	140,009	(101,395)	(101,395)	(101,395)	(183,522)
Total Expenditures	11,447,166	13,403,482	13,342,353	13,962,032	14,096,737	13,724,123	14,675,395
Transfers:							
Transfer to Cap Proj-EDMIS	0	0	400,000	0	0	0	0
Transfer to Cap Proj-Storm Water	249,000	0	0	0	0	0	0
Transfer to Cap Proj-Fiber Optics	50,000	0	0	0	102,823	102,823	0
Transfer to Cap-Bike Transportation	0	0	0	0	0	0	60,000
Transfer to Cap Proj-Sidewalk	0	194,045	200,070	132,397	132,397	132,397	140,000
Total Transfers	299,000	194,045	600,070	132,397	235,220	235,220	200,000
Total Expenditures/Transfers	\$ 11,746,166	\$ 13,597,527	\$ 13,942,423	\$ 14,094,429	\$ 14,331,957	\$ 13,959,343	\$ 14,875,395

EXPENDITURE SUMMARY

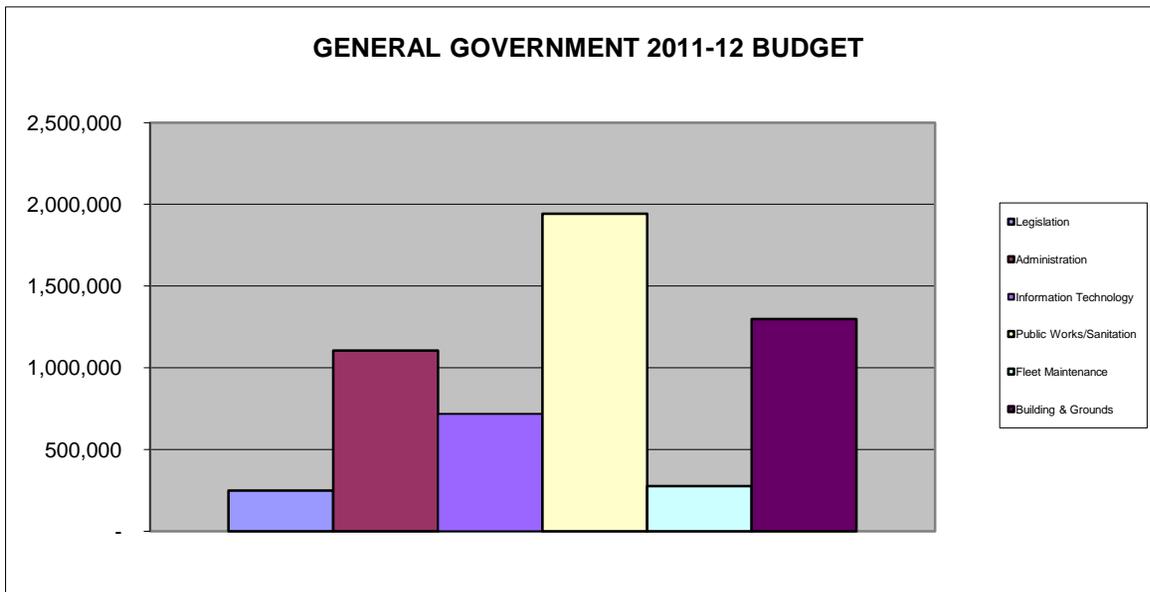
Fund: General

Function: General Government

General Fund Departments/Functions:

Legislation, Administration, Information Technology, Public Works/Sanitation, Fleet Maintenance, Building & Grounds

Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 2,151,801	\$ 2,235,681	\$ 2,156,409	\$ 2,273,823
Operating	2,831,855	3,154,696	3,071,026	3,274,150
Capital Outlay	122,796	95,741	91,463	41,560
Total	\$ 5,106,452	\$ 5,486,118	\$ 5,318,898	\$ 5,589,533



EXPENDITURE SUMMARY

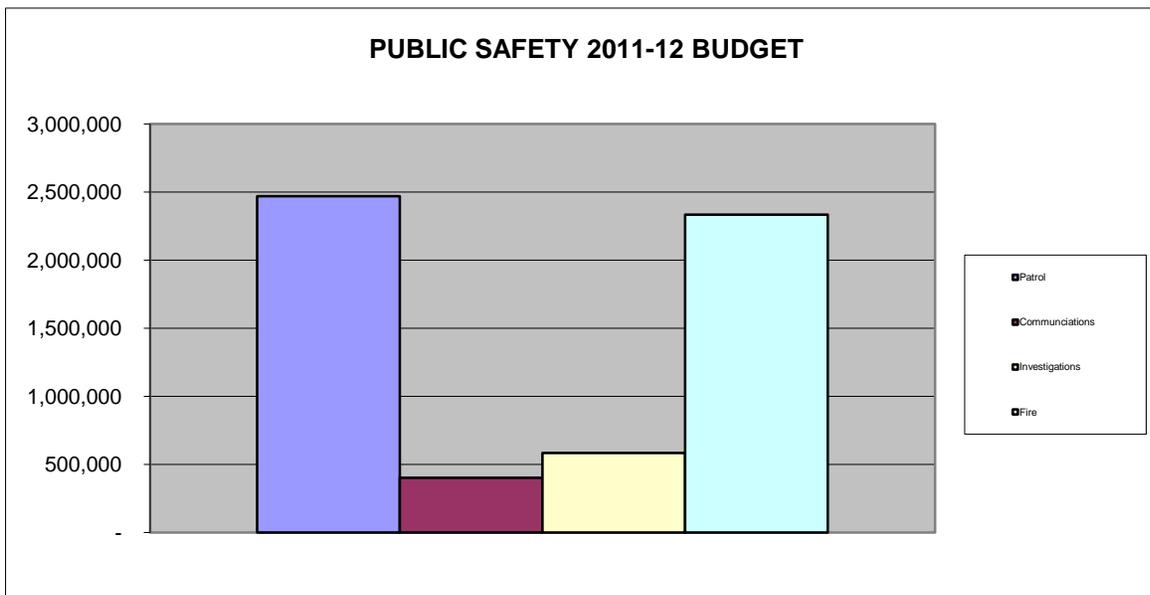
Fund: General

Function: Public Safety

General Fund Departments/Functions:

Police Patrol, Police Communications, Police Investigations, Fire

Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 3,679,596	\$ 4,046,906	\$ 4,006,064	\$ 4,199,503
Operating	806,258	908,925	909,676	957,905
Capital Outlay	314,488	145,626	145,626	631,353
Total	\$ 4,800,342	\$ 5,101,457	\$ 5,061,366	\$ 5,788,761



EXPENDITURE SUMMARY

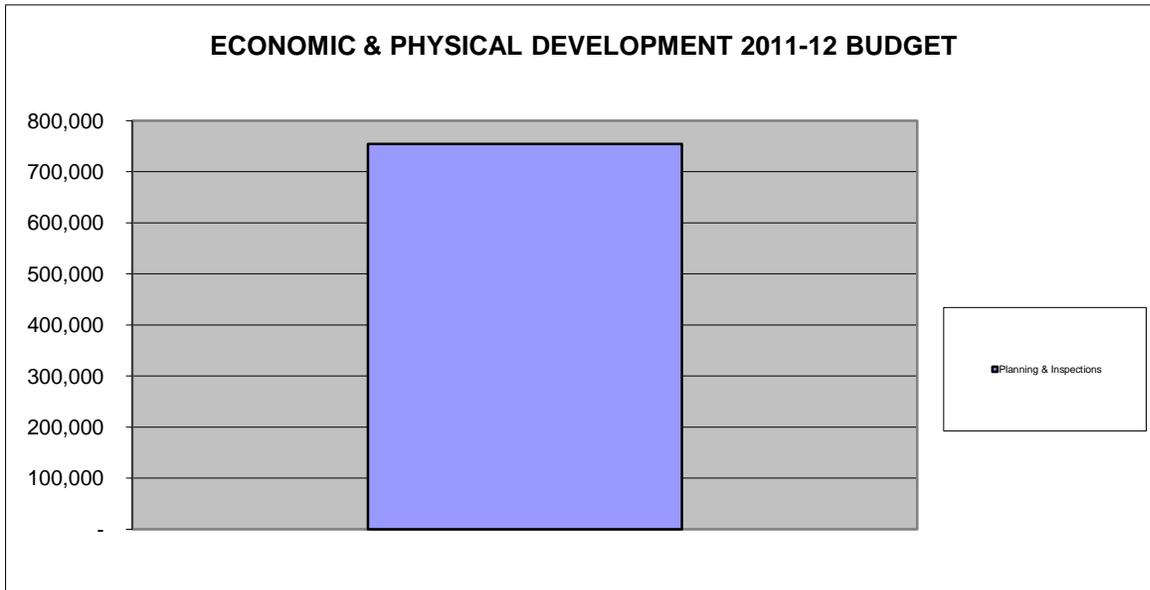
Fund: General

Function: Economic & Physical
Development

General Fund Departments/Functions:

Planning & Inspections

Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 562,064	\$ 565,758	\$ 557,060	\$ 544,367
Operating	103,101	191,427	98,042	209,937
Capital Outlay	-	-	-	-
Total	\$ 665,165	\$ 757,185	\$ 655,102	\$ 754,304



EXPENDITURE SUMMARY

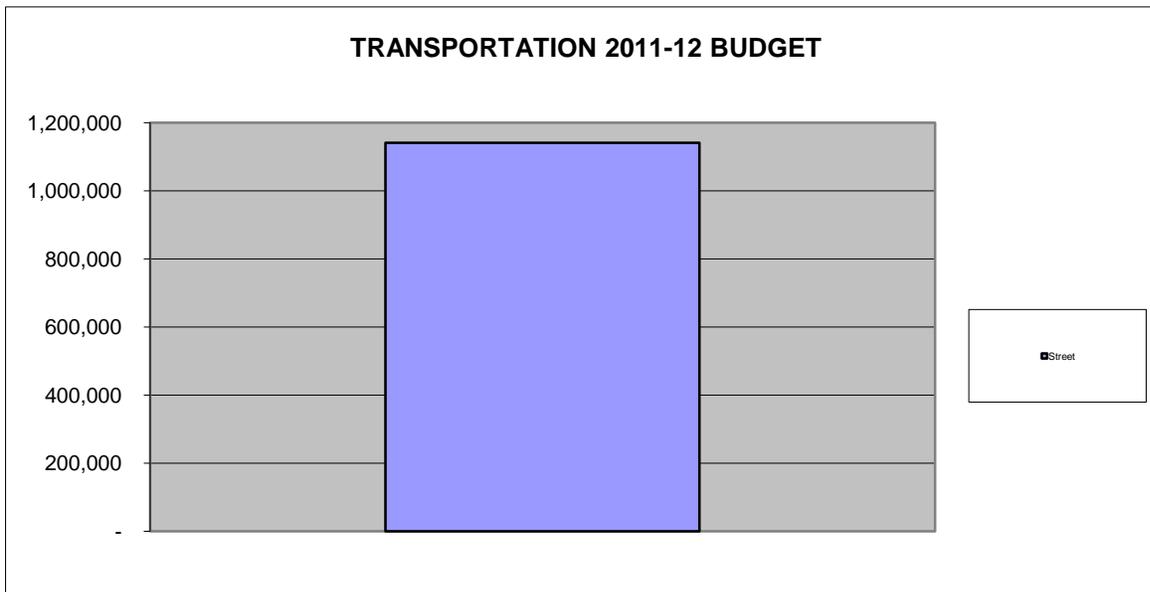
Fund: General

Function: Transportation

General Fund Departments/Functions:

Transportation

Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 465,929	\$ 482,659	\$ 456,438	\$ 453,877
Operating	328,150	481,471	485,876	487,095
Capital Outlay	381,649	232,250	232,209	200,000
Total	\$ 1,175,728	\$ 1,196,380	\$ 1,174,523	\$ 1,140,972



EXPENDITURE SUMMARY

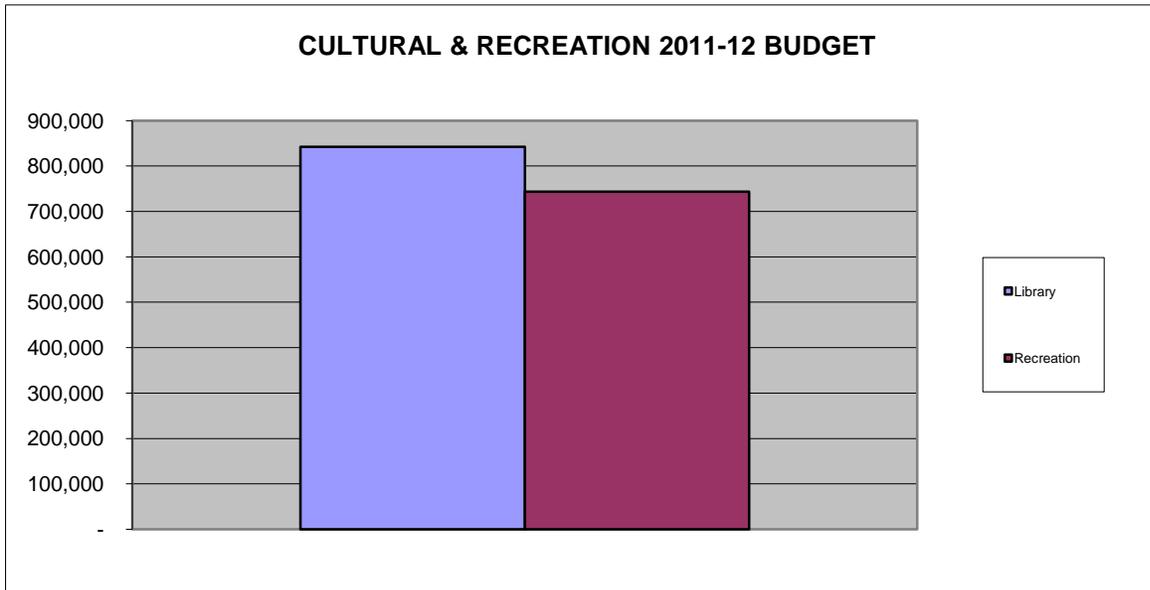
Fund: General

Function Cultural & Recreation

General Fund Departments/Functions:

Library, Recreation

Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 984,024	\$ 1,039,257	\$ 1,014,908	\$ 1,048,370
Operating	470,633	532,735	515,720	529,977
Capital Outlay	-	85,000	85,000	7,000
Total	\$ 1,454,657	\$ 1,656,992	\$ 1,615,628	\$ 1,585,347



LEGISLATIVE

Narrative: The Legislative Department is the policy making body of the Town. It is comprised of a Mayor and four Councilmembers. The Southern Pines Town Council considers and adopts ordinances to provide for the health, safety and overall quality of life for the citizens of Southern Pines and decides the service levels provided by the Town for its citizens.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
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Agenda Items Considered:

Consent	101	111	122
Planning/Zoning	23	26	29
Miscellaneous	13	14	16
Architectural Reviews	22	25	22
Workshop Items	65	72	79

LEGISLATIVE

Fund: General

Function: General Government

Goal: To provide overall guidance for municipal operations.

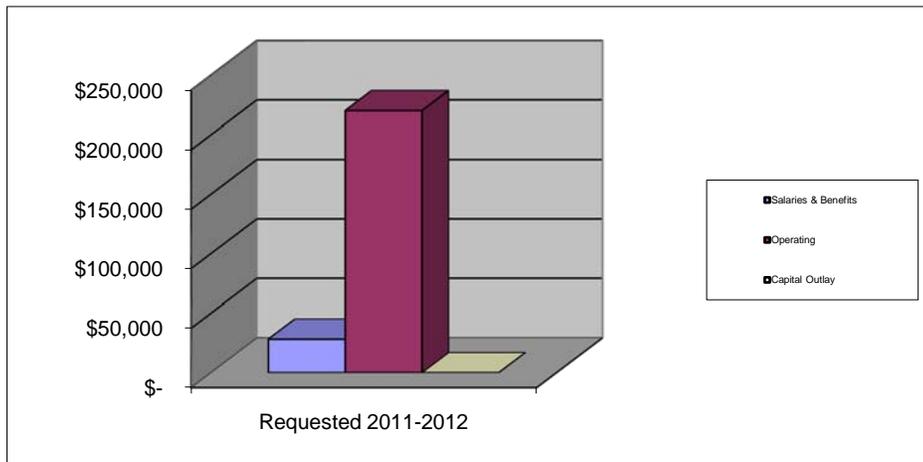
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 28,268	\$ 28,268	\$ 28,269	\$ 28,271
Operating	154,230	191,765	161,495	220,215
Capital Outlay	-	-	-	-
Total	\$ 182,498	\$ 220,033	\$ 189,764	\$ 248,486

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 182,498	\$ 220,033	\$ 189,764	\$ 248,486

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	-	-	-	-

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Legislative	Function: General Government			Fund: 10	Department: 410	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
104100200	SALARIES & WAGES	\$ 26,259	\$ 26,260	\$ 26,262	\$ -	\$ 26,262	0.0%
104100500	FICA EXPENSE	2,009	2,009	2,009	-	2,009	0.0%
	EMPLOYEE BENEFITS	28,268	28,269	28,271	-	28,271	
104101400	TRAINING & TRAVEL	10,000	5,000	10,000	-	10,000	0.0%
104103300	DEPARTMENTAL SUPPLIES	25,000	23,000	27,500	-	27,500	10.0%
104104500	CONTRACTUAL SERVICES	3,230	7,500	27,730	-	27,730	758.5%
104104510	INS-PROPERTY & GENERAL	14,285	14,745	15,485	-	15,485	8.4%
104104600	PROFESSIONAL SERVICES	70,000	70,000	70,000	-	70,000	0.0%
104105300	DUES & SUBSCRIPTIONS	12,750	12,750	13,000	-	13,000	2.0%
104106300	SPECIAL APPROPRIATIONS	56,500	28,500	56,500	-	56,500	0.0%
	OPERATING EXPENDITURES	191,765	161,495	220,215	-	220,215	
104107400	CAPITAL OUTLAY	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 220,033</u>	<u>\$ 189,764</u>	<u>\$ 248,486</u>	<u>\$ -</u>	<u>\$ 248,486</u>	

ADMINISTRATION

Narrative: The Administration Department provides funding for the offices of the Town Manager, Director of Administrative Services and the Finance Division.

The Town Manager serves as the chief administrative officer of the Town. The Town Manager is responsible and accountable to the Mayor and the Town Council for the general management of all Town operations. The Governing Board's policy guidelines are directed through this office to the various departments within the Town. The Town Manager is responsible for reporting and recommending to the Governing Body on all matters of interest in the Town. The Administration Department assumes responsibility for submission of a proposed annual operating budget.

Administrative Services is responsible for the divisions of Human Resources, Purchasing, Risk Management, Public Relations and management of the office of the Municipal Clerk. Within this purview lies responsibility for an employee benefit program, adherence to all federal and state laws for employee payroll calculation, a safety and wellness program, a decentralized purchasing department, risk management for the Town of Southern Pines to include the workers' compensation section, and all responsibilities of the office of a North Carolina Municipal Clerk to include preparation for all Town Council meetings and maintaining all legal documents and permanent records of the Town.

The Finance Division is responsible for managing all of the fiscal affairs of the Town and supports all Town departments through accounting and financial reporting and the budgetary process. The Finance Division includes such activities as accounting services, investments, grant management and reporting, financial analysis, budget preparation and preparation of amendments to the budget. The division is also responsible for payment of all Town bills, processing of payroll, issuance of all non-utility invoices, completion and filing of monthly, quarterly and yearly state and federal reports, maintenance of capital asset files and other related functions. Issuance and administration of long-term debt is a function of the division. Finance also administers the Town's cash management program and invests available funds accordingly. Preparation and distribution of the audited Comprehensive Annual Financial Report, which reflects the financial position of the Town at year-end, is the responsibility of the division.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Council Packets Processed	36	51	56
Comprehensive Long Range Committee Packets	13	0	0
Correspondence Processed	12,984	13,244	13,509
Purchase Orders Processed	1,716	2,059	2,100
Direct Deposit Stubs Issued	4,732	4,810	5,062
Payroll Checks Issued	118	301	122
Vendor Checks Issued	3,392	3,375	3,225
Invoices Processed	6,083	5,498	5,198
Reconciliations Performed	3,541	3,904	3,904
Financial Reports	155	165	175

ADMINISTRATION

Fund: General

Function: General Government

Administrative Division Goal: To provide top level support to the Town Council and Town Manager, and serve as a support and liaison to the seven departments of the Town.

Finance Division Goal: To support Town Citizens, Council and departments through accurate and timely financial reports, administration of the annual budget, financial management, and cash management.

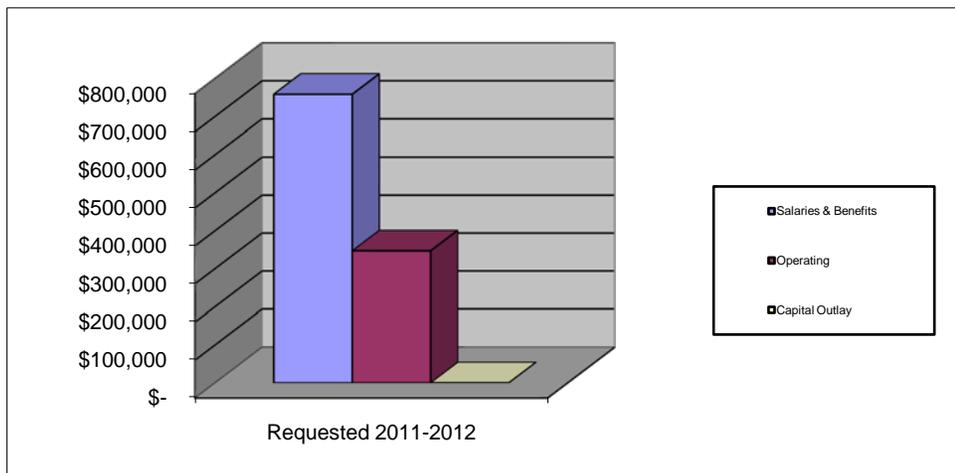
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 726,348	\$ 741,768	\$ 726,063	\$ 758,200
Operating	318,151	354,255	324,055	346,765
Capital Outlay	-	-	-	-
Total	\$ 1,044,499	\$ 1,096,023	\$ 1,050,118	\$ 1,104,965

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 1,044,499	\$ 1,096,023	\$ 1,050,118	\$ 1,104,965

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	10.5	10.5	10.5	10.5
Budgeted Employees-Part Time	-	-	-	-

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Administration	Function: General Government	Fund: 10	Department: 420			
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
104200200	SALARIES & WAGES	\$ 572,556	\$ 560,766	\$ 581,335	\$ -	\$ 581,335	1.5%
104200500	FICA EXPENSE	43,801	42,892	44,473	-	44,473	1.5%
104200600	GROUP INSURANCE EXPENSE	51,378	49,847	54,387	-	54,387	5.9%
104200700	RETIREMENT EXPENSE	37,045	36,164	40,578	-	40,578	9.5%
104200800	DEFERRED COMPENSATION	36,988	36,394	37,427	-	37,427	1.2%
	EMPLOYEE BENEFITS	741,768	726,063	758,200	-	758,200	
104201100	POSTAGE	4,150	3,500	3,900	-	3,900	-6.0%
104201200	PRINTING	5,700	4,495	6,000	-	6,000	5.3%
104201300	TELEPHONE	6,020	5,450	5,800	-	5,800	-3.7%
104201400	TRAINING & TRAVEL	26,000	18,000	26,000	-	26,000	0.0%
104201401	TUITION REIMBURSEMENT	7,000	7,000	7,000	-	7,000	0.0%
104201600	EQUIPMENT MAINTENANCE	3,865	3,975	4,185	-	4,185	8.3%
104201800	UTILITIES	12,900	10,800	12,100	-	12,100	-6.2%
104202200	LEASED EQUIPMENT	9,600	9,475	9,600	-	9,600	0.0%
104202600	ADVERTISING	45,000	35,000	40,000	-	40,000	-11.1%
104203100	AUTO OPERATING	6,000	6,000	6,000	-	6,000	0.0%
104203300	DEPARTMENTAL SUPPLIES	38,900	37,000	40,000	-	40,000	2.8%
104204500	CONTRACTUAL SERVICES	21,900	17,020	13,000	-	13,000	-40.6%
104204505	COUNTY COLLECTION FEE	114,000	114,000	114,000	-	114,000	0.0%
104204510	INS-PROPERTY & GENERAL	10,515	9,565	10,520	-	10,520	0.0%
104204600	PROFESSIONAL SERVICES	26,830	26,160	28,800	-	28,800	7.3%
104204800	COMMITTEE EXPENDITURES	4,000	4,000	7,000	-	7,000	75.0%
104204900	EAP EXPENDITURES	4,300	4,300	4,300	-	4,300	0.0%
104204920	BAD DEBT EXPENSE	750	1,000	1,200	-	1,200	60.0%
104205300	DUES & SUBSCRIPTIONS	6,825	7,315	7,360	-	7,360	7.8%
	OPERATING EXPENDITURES	354,255	324,055	346,765	-	346,765	
104207401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 1,096,023</u>	<u>\$ 1,050,118</u>	<u>\$ 1,104,965</u>	<u>\$ -</u>	<u>\$ 1,104,965</u>	

INFORMATION TECHNOLOGY

Narrative: The Information Technology department provides information technology support as an internal service to Town departments and coordinates the delivery of Geographic Information Systems services for the Town.

Users have reliable hardware, software and network services and support; services and expectations are clearly identified for all departments and management; users in all departments have appropriate access to town-wide coordinated Geographic Information Systems (GIS) data and services; and citizens and other interested parties have web access to Town information and services.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Web visitors www.southernpines.net (town)	336,428	244,013	250,000
IT/GIS work orders submitted	1,260	1,100	1,200
IT/GIS work orders completed	1,186	1,100	1,200

INFORMATION TECHNOLOGY

Fund: General

Function: General Government

Information Technology Goal: To provide technology support to internal Town departments and the delivery of geographic Information Systems for the Town.

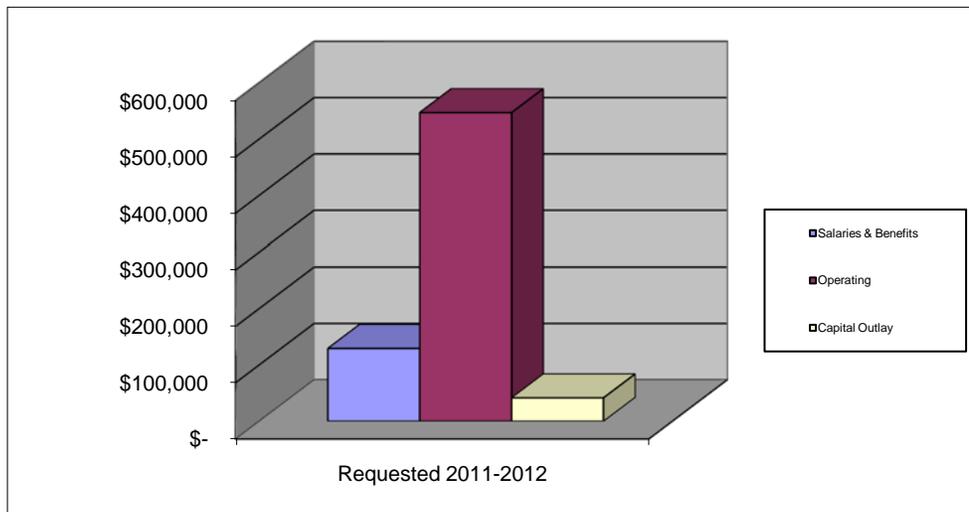
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 79,089	\$ 118,709	\$ 88,251	\$ 129,352
Operating	405,043	554,156	551,441	547,115
Capital Outlay	100,704	65,741	65,741	41,560
Total	\$ 584,836	\$ 738,606	\$ 705,433	\$ 718,027

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 584,836	\$ 738,606	\$ 705,433	\$ 718,027
Total	\$ 584,836	\$ 738,606	\$ 705,433	\$ 718,027

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees-Full Time	-	2	2	2

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

PD Network Switch	\$	11,560
Backup Server Replacement		15,000
WMWare Management Server Replacement		15,000



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Information Technology	Function: General Government			Fund: 10	Department: 430	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
104300200	SALARIES & WAGES	\$ 91,438	\$ 68,277	\$ 99,465	\$ -	\$ 99,465	8.8%
104300500	FICA EXPENSE	6,995	5,224	7,610	-	7,610	8.8%
104300600	GROUP INSURANCE EXPENSE	9,787	6,932	10,360	-	10,360	5.9%
104300700	RETIREMENT EXPENSE	5,917	4,404	6,943	-	6,943	17.3%
104300800	DEFERRED COMPENSATION	4,572	3,414	4,974	-	4,974	8.8%
	EMPLOYEE BENEFITS	118,709	88,251	129,352	-	129,352	
104301100	POSTAGE	300	300	300	-	300	0.0%
106301300	TELEPHONE	51,040	51,040	51,040	-	51,040	0.0%
104301400	TRAINING & TRAVEL	11,720	6,720	11,720	-	11,720	0.0%
104301600	EQUIPMENT MAINTENANCE	1,000	1,000	1,000	-	1,000	0.0%
104303300	DEPARTMENTAL SUPPLIES	89,200	90,000	64,000	-	64,000	-28.3%
104304500	CONTRACTUAL SERVICES	399,296	400,876	417,500	-	417,500	4.6%
104304510	INS-PROPERTY & GENERAL	1,070	975	1,025	-	1,025	-4.2%
104305300	DUES & SUBSCRIPTIONS	530	530	530	-	530	0.0%
	OPERATING EXPENDITURES	554,156	551,441	547,115	-	547,115	
104307401	CAPITAL-DATA PROCESSING	65,741	65,741	41,560	-	41,560	-36.8%
104307403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	65,741	65,741	41,560	-	41,560	
	TOTAL EXPENDITURES	<u>\$ 738,606</u>	<u>\$ 705,433</u>	<u>\$ 718,027</u>	<u>\$ -</u>	<u>\$ 718,027</u>	

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Information Technology	Function:	General Government
Project Title	PD Network Switch	Fund:	General

Project Description:

This project will provide additional network connections for Police Department building users. It allows for more devices (computers, phones, printers) to be deployed on the network in the building.

Costs	2011-2012
Capital - Data Processing	\$11,560
Total	\$11,560

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Information Technology	Function:	General Government
Project Title	Annual Server Replacement	Fund:	General

Project Description:

This project will replace the Backup and tape drive servers which are at end-of-life, where the vendor will no longer provide hardware maintenance and support. Failure to replace these servers would result in a risk of loss of essential Town data.

Costs	2011-2012
Capital Data Processing	\$15,000
Total	\$15,000

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Information Technology	Function:	General Government
Project Title	Annual Server Replacement	Fund:	General

Project Description:

This project will replace the VMWare Management server at end-of-life, where the vendor will no longer provide hardware maintenance and support. Failure to replace this server would result in a loss of ability to efficiently manage servers and increase in recovery time in the event of network or hardware failure.

Costs	2011-2012
Capital Data Processing	\$15,000
Total	\$15,000

POLICE - PATROL

Narrative: The Police Department is responsible for the protection of life and property of the citizens of Southern Pines and their guests. This is accomplished by patrolling the Town in marked patrol cars, investigating violations, enforcing the law and working together with the citizens to minimize problems that lead to crime. The Patrol Division responds to police related calls for service at the request of citizens or upon observation of the officer and directs follow-up investigations as circumstances require. Patrol officers also conduct some follow-up investigations on reported and non-reported crimes and work with the community and other Town of Southern Pines departments to bring resolution to issues. Patrol officers work with the community in a problem-solving mode to address public safety and quality of life issues. Working with other Town departments, officers are often the conduit for information or assistance.

The Division is comprised of twenty-four (24) full time officers assigned to Patrol Teams as well as the Community Services Section, department Administration and several specialized services.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Calls for Service/Officer Initiated Activity	24115	25000	27000
Traffic Accident Investigations	708	750	900
Preliminary Reports Conducted (Criminal)	1342	1400	1425
Arrests	680	700	725
Victims Contacted through Contact Program	335	372	400
Traffic Stops	2676	2800	2800
Traffic Citations	1565	1896	2000

POLICE-ADMINISTRATION/PATROL

Fund: General

Function: Public Safety

Patrol Division Goal: To provide protection of life and property to the citizens of Southern Pines and their guests.

Administration Division Goal: To ensure the collection and flow of documentation relating to police activities.

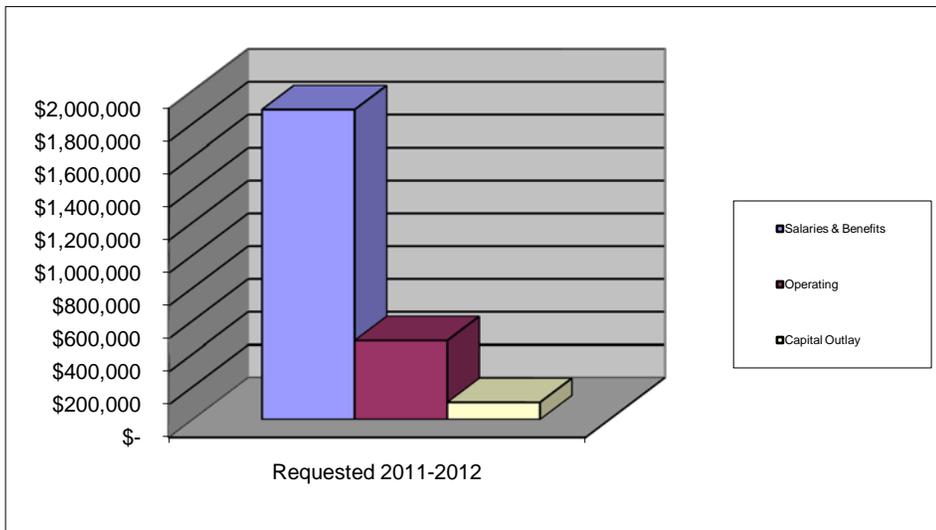
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 1,806,064	\$ 1,838,697	\$ 1,827,951	\$ 1,885,037
Operating	418,976	452,276	486,882	479,520
Capital Outlay	65,513	145,626	145,626	104,853
Total	\$ 2,290,553	\$ 2,436,599	\$ 2,460,459	\$ 2,469,410

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Fees	\$ 11,248	\$ 6,500	\$ 6,400	\$ 6,500
Grants	79,763	121,144	125,414	-
General Revenues	2,199,542	2,308,955	2,328,645	2,462,910
Total	\$ 2,290,553	\$ 2,436,599	\$ 2,460,459	\$ 2,469,410

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	29.0	28.0	28.0	30.0
Budgeted Employees-Part Time	-	-	-	2.0

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

MVR Camera Replacement \$ 5,853
 Vehicle Replacements (3) 99,000



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Police-Administration/Patrol	Function: Public Safety			Fund: 10	Department: 511	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105110200	SALARIES & WAGES	\$ 1,284,936	\$ 1,292,779	\$ 1,312,791	\$ -	\$ 1,312,791	2.2%
105110300	OVERTIME	85,000	85,000	85,000	-	85,000	0.0%
105110130	SEPARATION ALLOWANCE	74,644	74,644	74,644	-	74,644	0.0%
105110500	FICA EXPENSE	104,036	105,401	106,931	-	106,931	2.8%
105110600	GROUP INSURANCE EXPENSE	137,008	137,457	145,032	-	145,032	5.9%
105110700	RETIREMENT EXPENSE	86,018	65,393	93,379	-	93,379	8.6%
105110800	401K EMPLOYER SHARE	67,055	67,277	67,260	-	67,260	0.3%
	EMPLOYEE BENEFITS	1,838,697	1,827,951	1,885,037	-	1,885,037	
105111100	POSTAGE	2,500	2,000	2,000	-	2,000	-20.0%
105111400	TRAINING & TRAVEL	20,000	18,000	20,000	-	20,000	0.0%
105111600	EQUIPMENT MAINTENANCE	750	1,000	1,000	-	1,000	33.3%
105111700	AUTO REPAIR	25,000	25,000	25,000	-	25,000	0.0%
105111800	UTILITIES	36,000	82,000	85,000	-	85,000	136.1%
105112200	LEASED EQUIPMENT	7,500	7,500	8,500	-	8,500	13.3%
105113100	AUTO OPERATING	55,000	55,000	65,000	-	65,000	18.2%
105113300	DEPARTMENTAL SUPPLIES	97,477	95,177	88,700	-	88,700	-9.0%
105113500	LAUNDRY & CLEANING	8,500	8,500	9,000	-	9,000	5.9%
105113600	UNIFORMS	46,524	46,500	29,000	-	29,000	-37.7%
105114500	CONTRACTUAL SERVICES	56,245	53,495	48,000	-	48,000	-14.7%
105114510	INS-PROPERTY & GENERAL	84,280	82,210	86,320	-	86,320	2.4%
105114600	PROFESSIONAL SERVICES	9,000	8,000	9,000	-	9,000	0.0%
105114800	GRANT EXPENDITURES	-	-	-	-	-	0.0%
105115300	DUES & SUBSCRIPTIONS	3,500	2,500	3,000	-	3,000	-14.3%
	OPERATING EXPENDITURES	452,276	486,882	479,520	-	479,520	
105117401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
105117402	CAPITAL MOTOR VEHICLE	99,000	99,000	104,853	-	104,853	5.9%
105117407	CAPITAL-EQUIPMENT-ARRA	46,626	46,626	-	-	-	0.0%
	CAPITAL OUTLAY	145,626	145,626	104,853	-	104,853	
	TOTAL EXPENDITURES	<u>\$ 2,436,599</u>	<u>\$ 2,460,459</u>	<u>\$ 2,469,410</u>	<u>\$ -</u>	<u>\$ 2,469,410</u>	

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Police-Administration/Patrol	Function:	Public Safety
Project Title	MVR Camera Replacement	Fund:	General

Project Description:

Funding is requested to replace a non-compatible Mobile Video Recording (MVR) camera system with one (1) Kustom G3 system to be installed in a patrol vehicle.

Costs	2011-2012
Capital – Motor Vehicles	\$5,853
Total	\$5,853

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Police-Administration/Patrol	Function:	Public Safety
Project Title	Vehicle Replacement (3)	Fund:	General

Project Description:

Funding is requested to replace three (3) aging patrol vehicles in accordance with the Town of Southern Pines Vehicle Replacement Schedule. This request will also provide resources to equip the vehicles for immediate patrol service. The result will be increased safety for officers and the public as well as reduced vehicle maintenance costs and down-time.

Costs	2011-2012
Capital – Motor Vehicles	\$99,000
Total	\$99,000

POLICE - COMMUNICATIONS

Narrative: The mission of the Communications Division is to monitor, receive and dispatch emergency and routine police calls for service as quickly and efficiently as possible to all areas with the Town of Southern Pines. The Communications Division also interfaces with state and national law enforcement agencies and communications systems as well as the County 911 system and the Southern Pines Fire Department. These services assure our citizens of quality emergency attention and guarantees that units in the field receive needed information and assistance necessary to respond to those requests. The Communications Center also serves as a crucial support to the police officer in the field, providing timely, complete information necessary to help the officer do a thorough, safe job. In addition, the Center documents all activities and works closely with Administration to guarantee that proper documentation is collected and entered into the computerized records management system.

The Division is comprised of five (5) Telecommunicators (full-time), two (2) Telecommunicators (part-time) and one (1) Communications Supervisor. All are trained and certified by the State of North Carolina for emergency public safety communications.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Calls for Service/Officer Initiated Activities	24115	24715	25000
Phone Calls Taken by Telecommunicators	69374	54900	55400

POLICE-COMMUNICATIONS

Fund: General

Function: Public Safety

Communications Division Goal: To monitor, receive and dispatch emergency and routine police calls for service.

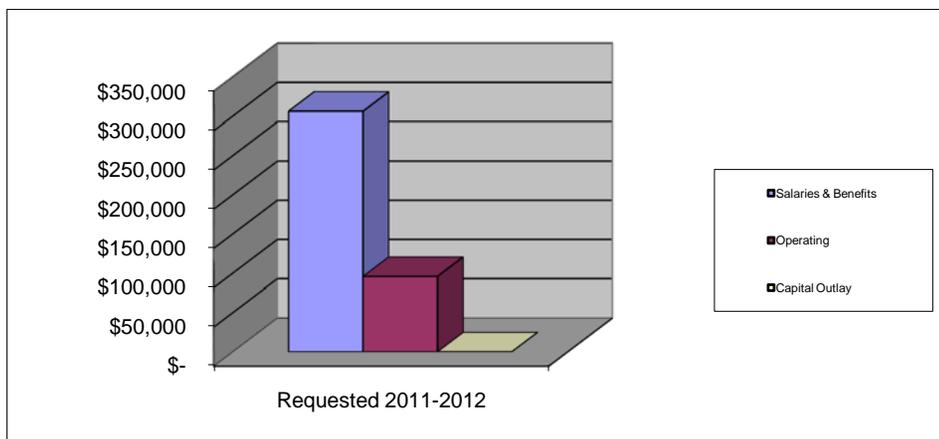
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 268,357	\$ 295,941	\$ 294,503	\$ 306,101
Operating	62,827	90,885	81,415	95,755
Capital Outlay	-	-	-	-
Total	\$ 331,184	\$ 386,826	\$ 375,918	\$ 401,856

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 331,184	\$ 386,826	\$ 375,918	\$ 401,856

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees - Full Time	6	6	6	6
Budgeted Employees - Part Time	-	2	2	2

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Police-Communications	Function: Public Safety	Fund: 10	Department: 514			
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105140200	SALARIES & WAGES	\$ 206,423	\$ 206,327	\$ 213,543	\$ -	\$ 213,543	3.4%
105140300	OVERTIME	18,000	17,000	17,000	-	17,000	-5.6%
105140500	FICA EXPENSE	17,169	17,047	17,637	-	17,637	2.7%
105140600	GROUP INSURANCE EXPENSE	29,359	29,359	31,079	-	31,079	5.9%
105140700	RETIREMENT EXPENSE	14,093	13,953	15,639	-	15,639	11.0%
105140800	DEFERRED COMPENSATION	10,897	10,817	11,203	-	11,203	2.8%
	EMPLOYEE BENEFITS	295,941	294,503	306,101	-	306,101	
105141300	TELEPHONE	30,000	30,000	30,000	-	30,000	0.0%
105141400	TRAINING & TRAVEL	4,000	3,000	4,000	-	4,000	0.0%
105141600	EQUIPMENT MAINTENANCE	18,000	15,000	30,000	-	30,000	66.7%
105142100	RENT	8,500	8,000	8,000	-	8,000	-5.9%
105143300	DEPARTMENTAL SUPPLIES	11,700	10,000	10,000	-	10,000	-14.5%
105143600	UNIFORMS	2,500	2,000	2,000	-	2,000	-20.0%
105144500	CONTRACTUAL SERVICES	9,000	6,000	4,000	-	4,000	-55.6%
105144510	INS-PROPERTY & GENERAL	6,585	6,815	7,155	-	7,155	8.7%
105145300	DUES & SUBSCRIPTIONS	600	600	600	-	600	0.0%
	OPERATING EXPENDITURES	90,885	81,415	95,755	-	95,755	
105147401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
105147403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 386,826</u>	<u>\$ 375,918</u>	<u>\$ 401,856</u>	<u>\$ -</u>	<u>\$ 401,856</u>	

POLICE - INVESTIGATIONS

Narrative: The Investigation Division of the Southern Pines Police Department is responsible for the investigation of reported and non-reported criminal activity in the community. These investigations include the interviewing of complainants, witnesses and suspects. The Division also has responsibility for the gathering and documenting of physical crime scene evidence and processing of all evidence and property collected. This documentation is then compiled into a criminal case file for proper disposition. The Investigation Division is also responsible for maintaining the property and evidence facility and submitting all evidence for analysis.

The Investigation Division continues to work closely with federal, state and local law enforcement agencies to address illegal drug activity in Southern Pines and surrounding communities.

Through organized investigative case management, the Division strives to ensure all criminal investigations have appropriate follow-up and to remain proactive in the utilizing of citizen cooperation to minimize crime problems.

The Division is comprised of three (3) police investigators, one (1) Investigator-Sergeant, one (1) Investigator-Lieutenant and one (1) Property/Crime Scene Technician.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Crimes Reported	1462	1200	1350
Crimes Reviewed by Investigations	1462	1200	1350
Cases Assigned*	448	400	500

* NOTE: Case number reflects multiple crimes being investigated simultaneously.

POLICE-INVESTIGATIONS

Fund: General

Function: Public Safety

Investigations Division Goal: To investigate reported and non-reported criminal activity in the community.

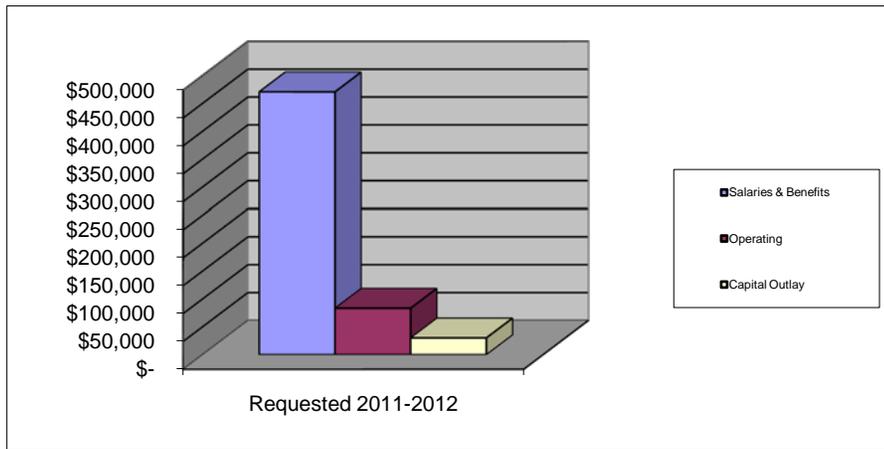
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 305,961	\$ 408,415	\$ 390,798	\$ 470,659
Operating	64,315	73,505	64,840	83,380
Capital Outlay	65,215	-	-	30,000
Total	\$ 435,491	\$ 481,920	\$ 455,638	\$ 584,039

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 435,491	\$ 481,920	\$ 455,638	\$ 584,039

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	4	5	5	6

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

Vehicle Replacement \$ 30,000
 Investigator Position 55,515



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Police-Investigations	Function: Public Safety			Fund: 10	Department: 515	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105150200	SALARIES & WAGES	\$ 288,303	\$ 283,156	\$ 296,243	\$ 40,000	\$ 336,243	16.6%
105150300	OVERTIME	18,000	12,000	15,000	-	15,000	-16.7%
105150130	SEPARATION ALLOWANCE	14,343	14,343	14,343	-	14,343	0.0%
105150500	FICA EXPENSE	23,433	22,580	23,811	3,060	26,871	14.7%
105150600	GROUP INSURANCE EXPENSE	29,359	24,923	31,079	5,180	36,259	23.5%
105150700	RETIREMENT EXPENSE	19,661	19,038	21,605	2,775	24,380	24.0%
105150800	401K EMPLOYER SHARE	15,316	14,758	15,563	2,000	17,563	14.7%
	EMPLOYEE BENEFITS	408,415	390,798	417,644	53,015	470,659	
105151100	POSTAGE	1,000	500	750	-	750	-25.0%
105151400	TRAINING & TRAVEL	8,000	6,000	8,000	-	8,000	0.0%
105151700	AUTO REPAIR	4,000	4,000	4,000	-	4,000	0.0%
105152200	LEASED EQUIPMENT	5,000	4,000	5,000	-	5,000	0.0%
105153100	AUTO OPERATING	15,000	12,000	18,000	-	18,000	20.0%
105153300	DEPARTMENTAL SUPPLIES	12,000	12,000	10,000	1,500	11,500	-4.2%
105153600	UNIFORMS	7,000	7,000	8,000	1,000	9,000	28.6%
105153900	SPECIAL OPERATIONS	5,000	5,000	10,000	-	10,000	100.0%
105154500	CONTRACTUAL SERVICES	3,750	3,000	5,000	-	5,000	33.3%
105154510	INS-PROPERTY & GENERAL	11,755	10,840	11,380	-	11,380	-3.2%
105155300	DUES & SUBSCRIPTIONS	1,000	500	750	-	750	-25.0%
	OPERATING EXPENDITURES	73,505	64,840	80,880	2,500	83,380	
105157401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
105157402	CAPITAL-MOTOR VEHICLE	-	-	30,000	-	30,000	0.0%
105157403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	30,000	-	30,000	
	TOTAL EXPENDITURES	<u>\$ 481,920</u>	<u>\$ 455,638</u>	<u>\$ 528,524</u>	<u>\$ 55,515</u>	<u>\$ 584,039</u>	

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Police-Investigations	Function:	Public Safety
Project Title	Vehicle Replacement	Fund:	General

Project Description:

Funding is requested to replace one (1) aging unmarked vehicle in accordance with the Town of Southern Pines Vehicle Replacement Schedule. This request will also provide resources to equip the vehicles for immediate service. The result will be increased safety for officers and the public as well as reduced vehicle maintenance costs and down-time.

Costs	2011-2012
Capital – Motor Vehicle	\$30,000
Total	\$30,000

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Police-Investigations	Function:	Public Safety
Project Title	Investigator	Fund:	General

Project Description:

Funding is requested to add one (1) Police Officer/Investigator to the Division. This position would be assigned as the lead investigator to focus on illegal narcotics and dangerous drug investigations and the related personal and property crime that results. The investigator would be assigned to work directly with the Moore County Sheriff's Office Drug Task Force in an effort to more efficiently and effectively leverage department resources with that of the Sheriff's Office to make more of an impact on the narcotics trade and crime rate in the Town of Southern Pines.

Costs	2011-2012
Salary & Benefits	\$55,515
Total	\$55,515

FIRE

Narrative: The Fire & Rescue Department has been given the responsibility of providing quality protection of life, property, and the environment of our community through effective fire suppression, environmental mitigation, fire prevention, and related medical services while maintaining a high level of employee safety and professionalism. Our services are provided by a staff Committed to Excellence and Delivered with Pride. Southern Pines Fire & Rescue will continue to do its best at Providing Service and Solutions to Ever Changing Community Needs.

Daily responsibilities consist of fire suppression, fire & life safety inspections related to code enforcement, public fire education & prevention, fire/arson investigation, disaster preparedness and response, emergency medical services / ambulance assistance to Moore County EMS, car seat inspections, and assisting other Town agencies in their on-going programs (CPR & first aid classes, fire extinguisher training, and assisting the Police department with scene lighting, etc.) as needed.

In addition, we maintain over 1,200 fire hydrants annually, maintain pre-plan files of our Town's businesses, maintain and update computer records, training for fire personnel both career and volunteer, maintaining equipment, the station facility, and fire apparatus.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Structure Fires (SP response area)	41	46	48
Structure Fires (Mutual aid districts)	26	28	28
Vehicle Fires	20	22	22
Woods / Brush Fires / Control Burns	66	70	72
Smoke Investigations	29	32	34
Mutual Aid - Other Districts	83	85	85
False Alarms / Alarm Malfunctions / Other Alarms	372	380	385
Auto Accidents / Public Service Calls	316	336	340
Emergency Medical / Ambulance Assist	<u>464</u>	<u>470</u>	<u>475</u>
Total Emergency Responses	1,417	1,469	1,489
Fire Investigations	35	37	39
Fire Inspections	1,575	1,625	1,700

FIRE

Fund: General

Function: Public Safety

Fire Division Goal: To provide quality protection of life, property, and the environment of our community.

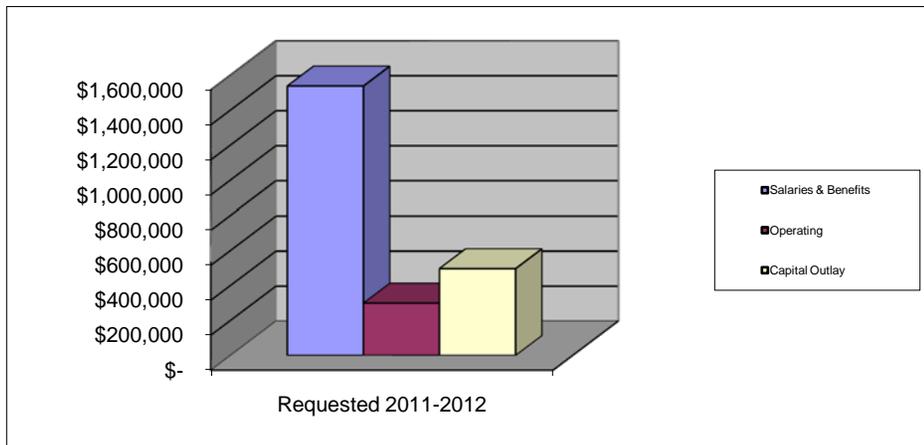
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 1,299,214	\$ 1,503,853	\$ 1,492,812	\$ 1,537,706
Operating	260,140	292,259	276,539	299,250
Capital Outlay	183,760	-	-	496,500
Total	\$ 1,743,114	\$ 1,796,112	\$ 1,769,351	\$ 2,333,456

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Fire District	\$ 471,290	\$ 465,000	\$ 467,864	\$ 465,600
County Contribution	52,426	39,716	38,000	38,000
Fire Grants	-	124,410	110,000	128,142
On-Behalf Of	4,840	-	-	-
Donations	13,310	500	950	-
General Revenues	1,201,248	1,166,486	1,152,537	1,701,714
Total	\$ 1,743,114	\$ 1,796,112	\$ 1,769,351	\$ 2,333,456

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees-Full Time	24.5	24.0	24.0	27.0
Budgeted Employees-Part Time	17.0	17.0	17.0	17.0

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

4 X 4 SUV Replacement \$ 45,600
 Pumper/Tanker Replacement 450,000



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Fire	Function: Public Safety			Fund: 10	Department: 530	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105300200	SALARIES & WAGES	\$ 1,151,373	\$ 1,145,282	\$ 1,168,487	\$ -	\$ 1,168,487	1.5%
105300300	OVERTIME	5,000	5,000	5,000	-	5,000	0.0%
105300500	FICA EXPENSE	88,463	87,615	89,772	-	89,772	1.5%
105300600	GROUP INSURANCE EXPENSE	132,115	129,847	139,852	-	139,852	5.9%
105300700	RETIREMENT EXPENSE	71,583	70,453	78,420	-	78,420	9.6%
105300800	DEFERRED COMPENSATION	55,319	54,615	56,175	-	56,175	1.5%
	EMPLOYEE BENEFITS	1,503,853	1,492,812	1,537,706	-	1,537,706	
105301100	POSTAGE	250	250	400	-	400	60.0%
105301200	PRINTING	250	50	100	-	100	-60.0%
105301300	TELEPHONE	10,294	10,294	10,500	-	10,500	2.0%
105301400	TRAINING & TRAVEL	15,935	15,000	20,000	-	20,000	25.5%
105301600	EQUIPMENT MAINTENANCE	15,000	10,000	17,500	-	17,500	16.7%
105301700	AUTO REPAIR	20,000	10,000	20,000	-	20,000	0.0%
105301800	UTILITIES	27,500	20,500	22,500	-	22,500	-18.2%
105302200	LEASED EQUIPMENT	3,000	3,000	3,000	-	3,000	0.0%
105303100	AUTO OPERATING	25,000	34,000	35,000	-	35,000	40.0%
105303300	DEPARTMENTAL SUPPLIES	43,170	40,000	38,250	-	38,250	-11.4%
105303500	LAUNDRY & CLEANING	1,500	1,500	1,500	-	1,500	0.0%
105303600	UNIFORMS	30,000	30,000	22,500	-	22,500	-25.0%
105304500	CONTRACTUAL SERVICES	22,100	17,560	18,500	-	18,500	-16.3%
105304510	INS-PROPERTY & GENERAL	71,010	77,135	81,000	-	81,000	14.1%
105305300	DUES & SUBSCRIPTIONS	3,750	3,750	4,500	-	4,500	20.0%
105305400	INSURANCE & BONDS	3,500	3,500	4,000	-	4,000	14.3%
	OPERATING EXPENDITURES	292,259	276,539	299,250	-	299,250	
105307401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
105307402	CAPITAL-MOTOR VEHICLE	-	-	496,500	-	496,500	0.0%
105307403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	496,500	-	496,500	
	TOTAL EXPENDITURES	<u>\$ 1,796,112</u>	<u>\$ 1,769,351</u>	<u>\$ 2,333,456</u>	<u>\$ -</u>	<u>\$ 2,333,456</u>	

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Fire/Rescue	Function:	Public Safety
Project Title	829 Replacement Vehicle	Fund:	General

Project Description:

Replace an existing emergency response vehicle that is used for fire and rescue operations. 829 is a quick response vehicle that is our primary first responder unit for our medical and rescue calls and is also one of our primary response units for automobile accidents and searches for missing citizens. The unit is also used to make entry onto the Moss Foundation and other rider areas in our response district to recover fallen riders and relocate them to a hard surface road where the county ALS ambulance can handle their care. The unit carries a full complement of medical and highway safety equipment that is used in the field. A new vehicle would be more fuel efficient and provide the latest safety standards that have become available since the current vehicle was put into service. This vehicle also serves as a backup unit that is capable of towing our emergency response trailer that carries our hazardous materials, trench, and structural collapse rescue equipment.

The vehicle was in the Town’s replacement schedule for the last fiscal year and held over due to the economy crisis and budget issues. The unit can be transferred to the Police Department for continued service as they would like to have it for use as a crime scene investigation unit. The slide rack system that is in the rear would stay with it for use by the Police Department.

Costs	2011-2012
Capital – Motor Vehicle	\$45,600
Total	\$45,600

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Fire/Rescue	Function:	Public Safety
Project Title	Engine 812 Replacement	Fund:	General

Project Description:

During the past year this unit cost the department over \$18,000 in repairs and was out of service for extended periods of time. There were major pump repairs, computer repairs, throttle repairs, alternator repairs, brake work, ball valve replacements on the pump, radiator repairs, along with numerous other issues that had to be dealt with to keep the unit in service.

Along with the repair issues is a serviceability issue. We currently have a large number of homes that have been built in urban interface areas with long narrow driveways that make laying a line from a hydrant very difficult. 812 is a very large piece of apparatus. A smaller apparatus would give the fire department a unit more suited for a number of the alleyways and narrow streets that we encounter every day in the Town of Southern Pines. With a number of our streets allowing parking on both sides of the streets, we often find ourselves encountering travel lanes that are only wide enough for one vehicle at a time. A smaller engine would increase the safety of the personnel responding to calls throughout the Town and district.

NFPA 1901 maintains that a fire apparatus is an emergency vehicle that must be relied on to transport fire fighters safely to and from an incident and to operate reliably and properly to support the mission of the fire department. A piece of fire apparatus that breaks down at any time during an emergency operation not only compromises the success of the operation but might jeopardize the safety of the fire fighters relying on that apparatus to support their role in the operation. An old, worn-out, or poorly maintained fire apparatus has no role in providing emergency services to a community.

Costs	2011-2012
Capital – Motor Vehicle	\$450,000
Total	\$450,000

PLANNING

Narrative: The Planning Division provides overall coordination of the Town’s physical and community development activities. Functions are processing zoning cases, subdivision review, staff support to Planning Board, Board of Adjustment, Historic District Committee, preparation of special studies, liaison with developers and contact with the state and federal funding agencies. The Planning Division is the lead division regarding the preparation of land use and other plans. All zoning and subdivision cases are processed and presented to the Planning Board and Town Council by Planning. The division processes all board of Adjustment cases, assists with annexations, reviews landscape plans, ensure public compliance with the Unified Development Ordinance, and serves as an information center for development activities.

The Inspections Division provides enforcement of the North Carolina Building Code, Minimum Housing Code and various other code enforcements in the Town’s Code of Ordinances.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Zoning-Conditional Use / Rezoning /BOA / HDC / Ordinance Amendment	24	54	54
Subdivision (Final Plst and Minor)	16	12	12
Architectural Review	71	22	22
Building Inspections Performed	933	1,221	1,221
Electrical Inspections Performed	734	855	855
Mechanical Inspections Performed	744	891	891
Other Inspections Performed	94	81	81
Plumbing Inspections Performed	528	705	705
Insulation Inspections Performed	210	334	334
Sign Inspections Performed	454	586	586
Code Enforcement Inspections Performed	179	126	126
Building Permits Issued	175	203	203
Electrical Permits Issued	37	87	87
Plumbing Permits Issued	42	58	58
Mechanical Permits Issued	183	313	313
Other Permits Issued	53	159	159

PLANNING/INSPECTIONS

Fund: General

Function: Economic & Physical
Development

Planning Division Goal: To provide overall coordination of the Town's physical and community development activities.

Inspections Division Goal: To provide enforcement of applicable codes.

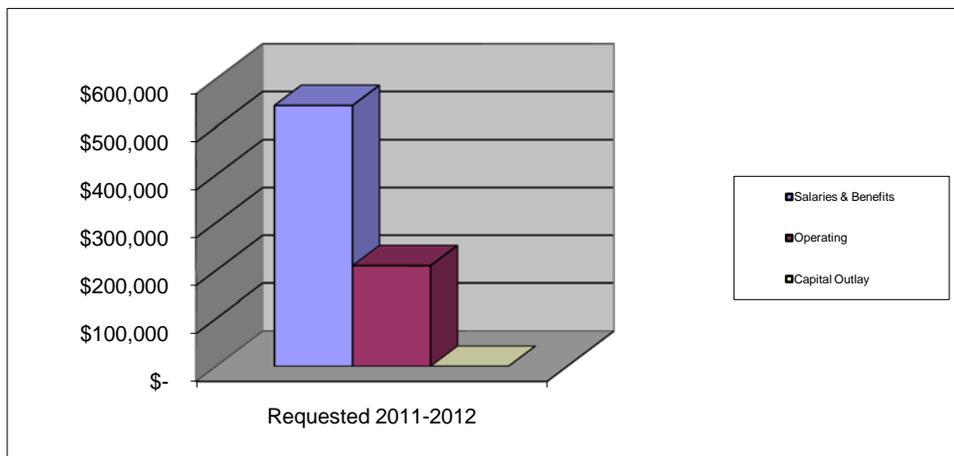
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 562,064	\$ 565,758	\$ 557,060	\$ 544,367
Operating	103,101	191,427	98,042	209,937
Capital Outlay	-	-	-	-
Total	\$ 665,165	\$ 757,185	\$ 655,102	\$ 754,304

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Fees	\$ 262,619	\$ 186,500	\$ 202,000	\$ 156,500
Homeowner Recovery	800	750	760	750
General Revenues	401,746	569,935	452,342	597,054
Total	\$ 665,165	\$ 757,185	\$ 655,102	\$ 754,304

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	8	8	8	8

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Planning	Function: Economic & Physical Development			Fund: 10	Department: 540	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105400200	SALARIES & WAGES	\$ 442,085	\$ 435,215	\$ 420,402	\$ -	\$ 420,402	-4.9%
105400500	FICA EXPENSE	33,820	33,294	32,161	-	32,161	-4.9%
105400600	GROUP INSURANCE EXPENSE	39,145	38,718	41,438	-	41,438	5.9%
105400700	RETIREMENT EXPENSE	28,603	28,072	29,345	-	29,345	2.6%
105400800	DEFERRED COMPENSATION	22,105	21,761	21,021	-	21,021	-4.9%
	EMPLOYEE BENEFITS	565,758	557,060	544,367	-	544,367	
105401100	POSTAGE	1,800	1,800	1,800	-	1,800	0.0%
105401200	PRINTING	1,000	1,000	1,000	-	1,000	0.0%
105401300	TELEPHONE	4,500	4,500	4,500	-	4,500	0.0%
105401400	TRAINING & TRAVEL	4,000	4,000	4,000	-	4,000	0.0%
105401600	EQUIPMENT MAINTENANCE	300	300	300	-	300	0.0%
105401700	AUTO REPAIR	1,000	2,500	2,500	-	2,500	150.0%
105401800	UTILITIES	5,000	5,000	5,000	-	5,000	0.0%
105402200	LEASED EQUIPMENT	11,400	11,400	11,400	-	11,400	0.0%
105403100	AUTO OPERATING	5,000	5,000	5,000	-	5,000	0.0%
105403300	DEPARTMENTAL SUPPLIES	10,050	9,900	10,050	-	10,050	0.0%
105404500	CONTRACTUAL SERVICES	24,922	23,122	4,422	-	4,422	-82.3%
105404510	INS-PROPERTY & GENERAL	9,405	8,970	9,415	-	9,415	0.1%
105404600	PROFESSIONAL SERVICES	107,650	15,150	145,150	-	145,150	34.8%
105404700	CARD PROCESSING FEE	1,500	1,500	1,500	-	1,500	0.0%
105405300	DUES & SUBSCRIPTIONS	3,000	3,000	3,000	-	3,000	0.0%
105406000	HOMEOWNER RECOVERY FD	900	900	900	-	900	0.0%
	OPERATING EXPENDITURES	191,427	98,042	209,937	-	209,937	
105407401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
105407402	CAPITAL-MOTOR VEHICLE	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 757,185</u>	<u>\$ 655,102</u>	<u>\$ 754,304</u>	<u>\$ -</u>	<u>\$ 754,304</u>	

STREETS

Narrative: The objective of the Street Division is to keep all public transportation routes open and in a safe traveling condition. The Street Division plans to maintain approximately 79.10 miles of paved streets (plan to add Long Street, Mill Creek and Caitlin Court to Powell Bill totals) and 1.4 miles of dirt roads. Maintenance of street and certain off-street drainage facilities is also an important activity. Tasks include the following: pothole and utility cut patching; installation of storm drainage pipe and other improvements; making, installing and repairing traffic and street name signs; concrete sidewalk repair and installation; street sweeping; snow and ice removal; cracksealing; resurfacing; and repairing streets.

A highlight of this year's budget is the annual Powell Bill resurfacing for \$200,000.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Tons of Asphalt Placed (Town Forces)	541	490	525
Sq. Yards of Sidewalk Placed (Town Forces)	67	70	80
Sq. Yards of Sidewalk Placed (Contractor)	2118	1200	2400
Linear Feet – Storm Drainage Pipe Installed	32	115	200
Traffic Signs Installed	153	95	150
Miles of Paved Streets Maintained	78.65	78.65	79.10
Miles of Streets Resurfaced	1.34	1.60	2.40
Miles of Streets Swept	2561	2920	3050

STREET

Fund: General

Function: Transportation

Street Division Goal: To keep all public transportation routes open and in a safe traveling condition.

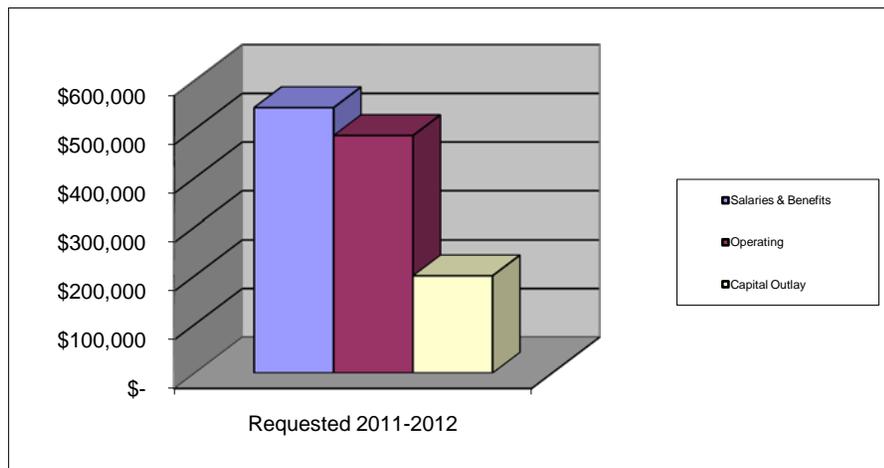
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 465,929	\$ 482,659	\$ 456,438	\$ 453,877
Operating	328,150	481,471	485,876	487,095
Capital Outlay	381,649	232,250	232,209	200,000
Total	\$ 1,175,728	\$ 1,196,380	\$ 1,174,523	\$ 1,140,972

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Powell Bill	\$ 365,427	\$ 340,000	\$ 372,100	\$ 350,000
Street Revenue	14,531	4,000	11,500	4,000
General Revenues	795,770	852,380	790,923	786,972
Total	\$ 1,175,728	\$ 1,196,380	\$ 1,174,523	\$ 1,140,972

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	10	10	10	10

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

Annual Street Resurfacing \$ 200,000



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Street	Function: Transportation	Fund: 10	Department: 560			
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105600200	SALARIES & WAGES	\$ 356,112	\$ 336,560	\$ 327,602	\$ -	\$ 327,602	-8.0%
105600300	OVERTIME	8,000	8,000	8,500	-	8,500	6.3%
105600500	FICA EXPENSE	27,855	26,359	25,712	-	25,712	-7.7%
105600600	GROUP INSURANCE EXPENSE	48,932	46,065	51,797	-	51,797	5.9%
105600700	RETIREMENT EXPENSE	23,554	22,225	23,460	-	23,460	-0.4%
105600800	DEFERRED COMPENSATION	18,206	17,229	16,806	-	16,806	-7.7%
	EMPLOYEE BENEFITS	482,659	456,438	453,877	-	453,877	
105601300	TELEPHONE	3,200	3,200	3,450	-	3,450	7.8%
105601400	TRAINING & TRAVEL	3,000	2,500	2,500	-	2,500	-16.7%
105601600	EQUIPMENT MAINTENANCE	22,000	25,000	26,000	-	26,000	18.2%
105601700	AUTO REPAIR	5,000	5,000	6,000	-	6,000	20.0%
105601800	UTILITIES	140,000	144,000	147,000	-	147,000	5.0%
105603100	AUTO OPERATING	26,000	23,000	27,600	-	27,600	6.2%
105603300	DEPARTMENTAL SUPPLIES	91,000	91,000	121,500	-	121,500	33.5%
105604500	CONTRACTUAL SERVICES	32,500	32,400	40,900	-	40,900	25.8%
105604510	INS-PROPERTY & GENERAL	31,280	33,285	34,945	-	34,945	11.7%
105604550	DOWNTOWN STREET LIGHTING	125,291	125,291	75,000	-	75,000	-40.1%
105604600	PROFESSIONAL SERVICES	2,000	1,000	2,000	-	2,000	0.0%
105605300	DUES & SUBSCRIPTIONS	200	200	200	-	200	0.0%
	OPERATING EXPENDITURES	481,471	485,876	487,095	-	487,095	
105607300	PAVING	200,000	200,000	200,000	-	200,000	0.0%
105607402	CAPITAL-MOTOR VEHICLE	32,250	32,209	-	-	-	-100.0%
105607403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
105607405	CAPITAL-BLDGS & STRUCTURE	-	-	-	-	-	0.0%
105607500	CONSTRUCTION	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	232,250	232,209	200,000	-	200,000	
	TOTAL EXPENDITURES	<u>\$ 1,196,380</u>	<u>\$ 1,174,523</u>	<u>\$ 1,140,972</u>	<u>\$ -</u>	<u>\$ 1,140,972</u>	

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Street	Function:	Transportation
Project Title	Street Resurfacing	Fund:	General

Project Description:

Continuation of annual Powell Bill resurfacing program.

Costs	2011-2012
Paving	\$200,000
Total	\$200,000

PUBLIC WORKS/SANITATION

Narrative: The objectives of the Administrative and Solid waste Department is to provide administrative and technical functions for the Public Services Division which may include establishing priorities, training, supervision, developing plans and specifications for water, sewer and streets, overseeing contractors and developers, dealing with state and federal agencies, responding to citizens complaints, administering the solid waste collection contract and the water treatment contract and enforcement of the town's erosion and sedimentation control ordinance.

The solid waste contract is in year four (4) of a five (5) year contract.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Miles of Water Line Inspected	3.42	3.1	3
Miles of Sewer Line Inspected	4.46	1.7	1.1
Miles of Street Construction Inspected	.01	1	1
Erosion Control Permits Issued	11	10	10
Erosion Control Inspections Site Visits	953	660	720
Recycling Tons Collected	835.52	968	1092
Grease Trap Inspections	230	230	236

PUBLIC WORKS/SANITATION

Fund: General

Function: General Government

Public Works Division Goal: To provide administration and technical functions for the Public Services Division.

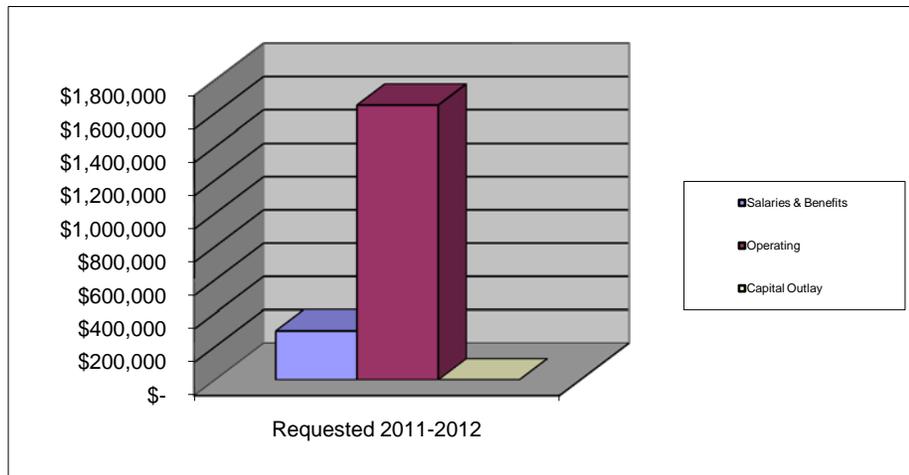
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 279,255	\$ 287,065	\$ 287,007	\$ 294,573
Operating	1,523,220	1,604,400	1,598,285	1,648,500
Capital Outlay	-	-	-	-
Total	\$ 1,802,475	\$ 1,891,465	\$ 1,885,292	\$ 1,943,073

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Fees	\$ 15,385	\$ 5,000	\$ 5,200	\$ 5,000
Disposal Fees	516,716	540,000	540,000	552,200
General Revenues	1,270,374	1,346,465	1,340,092	1,385,873
Total	\$ 1,802,475	\$ 1,891,465	\$ 1,885,292	\$ 1,943,073

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	3.5	3.5	3.5	3.5

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Public Works/Sanitation	Function: General Government			Fund: 10	Department: 565	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105650200	SALARIES & WAGES	\$ 226,609	\$ 226,600	\$ 231,082	\$ -	\$ 231,082	2.0%
105650500	FICA EXPENSE	17,336	17,335	17,678	-	17,678	2.0%
105650600	GROUP INSURANCE EXPENSE	17,127	17,126	18,129	-	18,129	5.9%
105650700	RETIREMENT EXPENSE	14,662	14,616	16,130	-	16,130	10.0%
105650800	DEFERRED COMPENSATION	11,331	11,330	11,554	-	11,554	2.0%
	EMPLOYEE BENEFITS	287,065	287,007	294,573	-	294,573	
105651100	POSTAGE	1,300	1,000	1,300	-	1,300	0.0%
105651200	PRINTING	500	500	500	-	500	0.0%
105651300	TELEPHONE	2,700	2,700	3,000	-	3,000	11.1%
105651400	TRAINING & TRAVEL	4,500	4,000	4,000	-	4,000	-11.1%
105651700	AUTO REPAIR	500	350	500	-	500	0.0%
105651800	UTILITIES	6,000	5,200	6,000	-	6,000	0.0%
105653100	AUTO OPERATING	7,000	7,500	9,000	-	9,000	28.6%
105653300	DEPARTMENTAL SUPPLIES	4,000	4,000	4,000	-	4,000	0.0%
105654500	CONTRACTUAL SERVICES	1,563,500	1,558,510	1,608,600	-	1,608,600	2.9%
105654510	INS-PROPERTY & GENERAL	7,400	7,525	7,900	-	7,900	6.8%
105654600	PROFESSIONAL SERVICES	5,500	5,500	2,500	-	2,500	-54.5%
105655300	DUES & SUBSCRIPTIONS	1,500	1,500	1,200	-	1,200	-20.0%
	OPERATING EXPENDITURES	1,604,400	1,598,285	1,648,500	-	1,648,500	
105657401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
105657402	CAPITAL-MOTOR VEHICLE	-	-	-	-	-	0.0%
105657403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 1,891,465</u>	<u>\$ 1,885,292</u>	<u>\$ 1,943,073</u>	<u>\$ -</u>	<u>\$ 1,943,073</u>	

FLEET MAINTENANCE

Narrative:

The objective of the Fleet Maintenance Division is to provide regular and preventative maintenance services for all vehicles and equipment operated by the Town. Additionally, the department provides detail records of maintenance and repairs.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Preventative Maintenance	133	145	145
State Inspections	88	101	101
Tire Changes/Repaired	149	140	140
Brake Repairs	49	52	52
Total Work Orders	419	642	652

FLEET MAINTENANCE

Fund: General

Function: General Government

Fleet Maintenance Division Goal: To provide regular an preventive maintenance services for all Town vehicles and equipment.

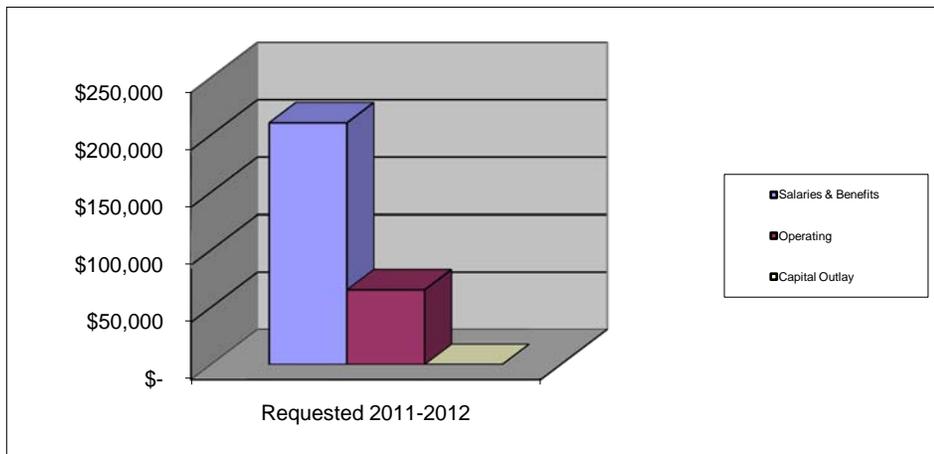
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 200,801	\$ 205,017	\$ 188,020	\$ 210,529
Operating	53,456	60,330	59,390	65,275
Capital Outlay	-	10,000	8,052	-
Total	\$ 254,257	\$ 275,347	\$ 255,462	\$ 275,804

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 254,257	\$ 275,347	\$ 255,462	\$ 275,804

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees-Full Time	4	4	4	4

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Fleet Maintenance	Function: General Government			Fund: 10	Department: 580	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
105800200	SALARIES & WAGES	\$ 155,676	\$ 142,801	\$ 158,663	\$ -	\$ 158,663	1.9%
105800500	FICA EXPENSE	11,910	10,925	12,138	-	12,138	1.9%
105800600	GROUP INSURANCE EXPENSE	19,574	17,942	20,719	-	20,719	5.8%
105800700	RETIREMENT EXPENSE	10,073	9,211	11,075	-	11,075	9.9%
105800800	DEFERRED COMPENSATION	7,784	7,141	7,934	-	7,934	1.9%
	EMPLOYEE BENEFITS	205,017	188,020	210,529	-	210,529	
105801300	TELEPHONE	1,200	1,200	1,450	-	1,450	20.8%
105801400	TRAINING & TRAVEL	2,000	2,000	2,200	-	2,200	10.0%
105801600	EQUIPMENT MAINTENANCE	2,500	2,800	3,000	-	3,000	20.0%
105801700	AUTO REPAIR	1,800	1,800	2,200	-	2,200	22.2%
105801800	UTILITIES	8,500	8,500	8,500	-	8,500	0.0%
105803100	AUTO OPERATING	2,000	2,100	2,500	-	2,500	25.0%
105803300	DEPARTMENTAL SUPPLIES	20,000	19,000	22,000	-	22,000	10.0%
105804500	CONTRACTUAL SERVICES	13,000	13,000	14,000	-	14,000	7.7%
105804510	INS-PROPERTY & GENERAL	9,080	8,740	9,175	-	9,175	1.0%
105805300	DUES & SUBSCRIPTIONS	250	250	250	-	250	0.0%
	OPERATING EXPENDITURES	60,330	59,390	65,275	-	65,275	
105807402	CAPITAL-MOTOR VEHICLE	-	-	-	-	-	0.0%
105807403	CAPITAL-OTHER EQUIPMENT	10,000	8,052	-	-	-	0.0%
	CAPITAL OUTLAY	10,000	8,052	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 275,347</u>	<u>\$ 255,462</u>	<u>\$ 275,804</u>	<u>\$ -</u>	<u>\$ 275,804</u>	

RECREATION & PARKS

Narrative: It is the mission of the Southern Pines Recreation and Parks Department to serve, educate and enhance life for the citizens of Southern Pines. The Southern Pines Recreation and Parks Department maintains quality park & recreation facilities and provides leisure opportunities so that all citizens will receive: PERSONAL BENEFITS in the form of physical fitness, relaxation and revitalization; SOCIAL BENEFITS in the form of stronger and healthier families, ethnic and cultural harmony reduced anti-social behavior, and enriched lives for area citizens; ENVIRONMENTAL BENEFITS in the form of open green space, habitat for native plants and animals; ECONOMIC BENEFITS in the form of more productive and healthier citizens, increased tourism and contributions to the overall quality of life sought by business and industry.

Highlights of this year's budget are to purchase a portable pool lift to meet ADA requirements (\$7,000). A new Capital Fund has been requested: Bike Plan Phase 1 (\$60,000).

In operations, the recreation & parks department strives to offer quality leisure opportunities in youth and adult programming and special events, athletic leagues and classes, senior programming, and through its parks and greenways.

Performance Measures:

	2009–2010 Actual	2010-2011 Projected	2011-2012 Proposed
Recreation Program Hours Conducted	8,651	8,700	8,800
Enrolled Participants	19,720	19,000	19,000
Outdoor special Event Permits Issued	42	45	45
Rental of Facilities	553	512	500
Trail Miles Maintained	286.5	270	270
Reservoir Park – Estimated Visitors	175,629	170,000	170,000

RECREATION

Fund: General

Function: Cultural & Recreation

Recreation Division Goal: To serve, educate and enhance life for the citizens of Southern Pines.

Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 427,709	\$ 460,563	\$ 460,271	\$ 474,658
Operating	256,040	259,050	255,225	261,550
Capital Outlay	-	85,000	85,000	7,000
Total	\$ 683,749	\$ 804,613	\$ 800,496	\$ 743,208

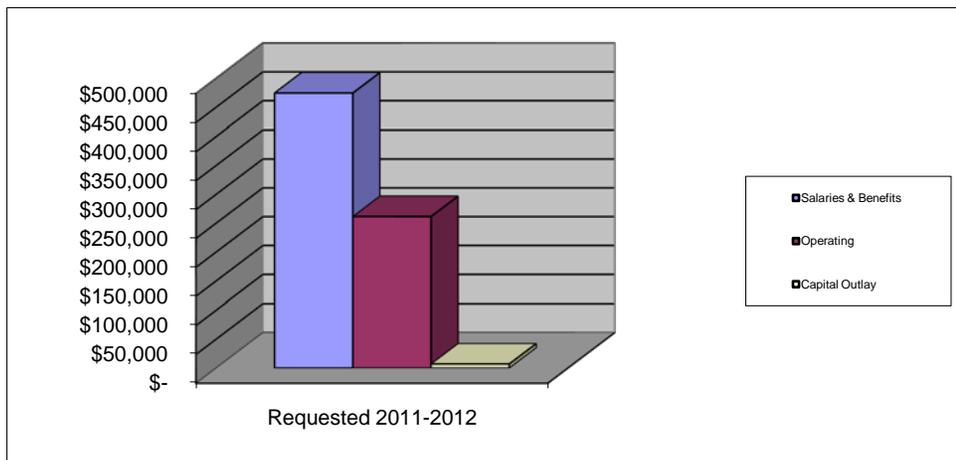
Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Fees	\$ 169,432	\$ 160,000	\$ 163,000	\$ 169,000
Grants	38,168	17,648	19,407	1,000
General Revenues	476,149	626,965	618,089	573,208
Total	\$ 683,749	\$ 804,613	\$ 800,496	\$ 743,208

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees-Full Time	5.5	5.5	5.5	5.5
Budgeted Employees-Part Time	26	27	27	27

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

ADA Portable Pool Lift

\$ 7,000



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Recreation	Function: Cultural & Recreation	Fund: 10	Department: 620			
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
106200200	SALARIES & WAGES	\$ 373,040	\$ 372,843	\$ 382,586	\$ -	\$ 382,586	2.6%
106200500	FICA EXPENSE	28,538	28,522	29,268	-	29,268	2.6%
106200600	GROUP INSURANCE EXPENSE	26,913	26,913	28,489	-	28,489	5.9%
106200700	RETIREMENT EXPENSE	18,091	18,022	19,993	-	19,993	10.5%
106200800	DEFERRED COMPENSATION	13,981	13,971	14,322	-	14,322	2.4%
	EMPLOYEE BENEFITS	460,563	460,271	474,658	-	474,658	
106201100	POSTAGE	1,900	1,500	1,500	-	1,500	-21.1%
106201200	PRINTING	12,000	11,500	12,000	-	12,000	0.0%
106201300	TELEPHONE	4,700	4,700	4,950	-	4,950	5.3%
106201400	TRAINING & TRAVEL	7,500	7,000	7,000	-	7,000	-6.7%
106201500	BUILDING & GROUNDS	29,100	29,000	27,300	-	27,300	-6.2%
106201600	EQUIPMENT MAINTENANCE	2,000	2,000	2,000	-	2,000	0.0%
106201700	AUTO REPAIR	1,500	1,500	2,500	-	2,500	66.7%
106201800	UTILITIES	42,500	41,000	42,500	-	42,500	0.0%
106202100	RENT	3,600	3,600	3,600	-	3,600	0.0%
106202200	LEASED EQUIPMENT	4,500	4,500	4,500	-	4,500	0.0%
106203100	AUTO OPERATING	5,750	6,800	7,600	-	7,600	32.2%
106203300	DEPARTMENTAL SUPPLIES	50,870	50,250	38,000	-	38,000	-25.3%
106203500	LAUNDRY & CLEANING	800	650	700	-	700	-12.5%
106204500	CONTRACTUAL SERVICES	40,480	40,480	53,400	-	53,400	31.9%
106204501	CONTRACTUAL SERV-GRANT	3,000	2,000	3,000	-	3,000	0.0%
106204510	INS-PROPERTY & GENERAL	20,350	21,905	23,000	-	23,000	13.0%
106204600	PROFESSIONAL SERVICES	21,000	19,640	25,000	-	25,000	19.0%
106204700	CARD PROCESSING FEE	800	700	800	-	800	0.0%
106205300	DUES & SUBSCRIPTIONS	2,200	2,050	2,100	-	2,100	-4.5%
106205400	INSURANCE & BONDS	100	50	100	-	100	0.0%
106207300	RESERVOIR PARK EXPENSE	4,400	4,400	-	-	-	-100.0%
	OPERATING EXPENDITURES	259,050	255,225	261,550	-	261,550	
106207402	CAPITAL-MOTOR VEHICLE	-	-	-	-	-	0.0%
106207403	CAPITAL-EQUIPMENT	-	-	7,000	-	7,000	0.0%
106207405	CAPITAL-BLD/STRUCTURES	85,000	85,000	-	-	-	0.0%
	CAPITAL OUTLAY	85,000	85,000	7,000	-	7,000	
	TOTAL EXPENDITURES	\$ 804,613	\$ 800,496	\$ 743,208	\$ -	\$ 743,208	

DEPARTMENTAL NEW & CAPITAL REQUESTS DETAIL

Department:	Recreation	Function:	Cultural and Recreation
Project Title	Portable Pool Lift	Fund:	General

Project Description:

Portable Pool Lift to meet ADA Requirements. Handicapped patrons will be able to safely enter and exit the pool and will be able to operate the lift by themselves as required by federal mandate.

Costs	2011-2012
Capital-Equipment	\$7,000
Total	\$7,000

LIBRARY

Narrative: The Southern Pines Public Library helps to ensure the continued economic vitality of the Town by providing citizens of Southern Pines with current materials of interest; educational support; reference services; access to information on business and finance; and opportunities for cultural awareness, thereby nurturing a love of reading and a quest for knowledge and life-long learning.

Library programs and services support the vision of the Town's Comprehensive Long Range Plan in the following ways:

Public Facilities and Services: Library customers find materials and information they need and have access to the library building and services when needed.

Education: The Library provides a unique bridge between the Town and local educational services and providers. The Library supports and encourages readers of all ages to help them learn to read and read to learn.

Jobs and Economic Development: The Library collaborates with customers, local businesses, and economic development agencies to promote and support the economic vitality of the Town and its citizens.

Downtown and Shopping: The library is a key civic institution that anchors the northwest end of downtown. The library offers programs and services that draw residents and visitors downtown.

Public Involvement: The Library provides programs and information to help residents be involved and informed citizens and promotes cultural diversity awareness in the community.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Total Circulation – All Materials	122,033	122,000	123,000
Total Items Checked Out	98,651	98,000	99,000
Library Attendance	107,530	101,000	102,000
Total In-House Use (estimate)	65,760	69,000	69,000
Volumes added	4,692	4,000	4,000
Volumes withdrawn	-3,106	3,700	4,000
Total Programs Held	502	500	510
Total Attendance at Programs (estimate)	9,739	9,000	9,500
Reference/Directional Transactions (estimate)	27,065	27,000	27,000
Interlibrary Loan Transactions	557	550	550
Library Users Registered (total)	6,468	6,500	6,750
Web visitors www.sppl.net (library)	22,482	20,000	22,000

LIBRARY

Fund: General

Function: Cultural & Recreation

Library Division Goal: To provide citizens with materials of interest, educational support, reference services, access to information, and opportunities for cultural awareness.

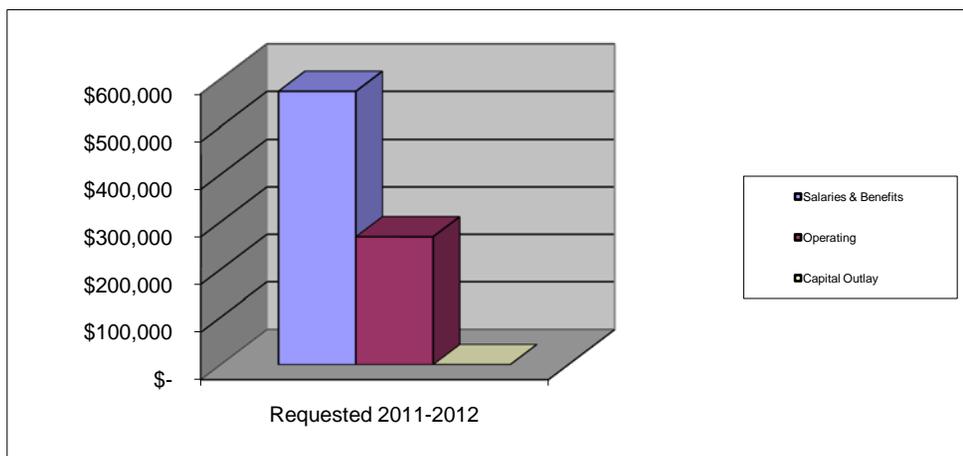
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 556,315	\$ 578,694	\$ 554,637	\$ 573,712
Operating	214,593	273,685	260,495	268,427
Capital Outlay	-	-	-	-
Total	\$ 770,908	\$ 852,379	\$ 815,132	\$ 842,139

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
State Aid	\$ 7,863	\$ 7,500	\$ 8,420	\$ 7,500
LSTA Grant	-	20,000	20,000	-
Fees	46,124	42,000	42,000	42,000
General Revenues	716,921	782,879	744,712	792,639
Total	\$ 770,908	\$ 852,379	\$ 815,132	\$ 842,139

	Actual FY 2008-09	Budget FY 2009-10	Expected FY 2009-10	Requested FY 2010-11
Budgeted Employees-Full Time	11	9	9	9
Budgeted Employees-Part Time	4	4	4	4

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Library	Function: Cultural & Recreation			Fund: 10	Department: 630	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
106300200	SALARIES & WAGES	\$ 452,210	\$ 435,031	\$ 444,212	\$ -	\$ 444,212	-1.8%
106300500	FICA EXPENSE	34,595	33,280	33,983	-	33,983	-1.8%
106300600	GROUP INSURANCE EXPENSE	44,040	40,824	46,618	-	46,618	5.9%
106300700	RETIREMENT EXPENSE	26,991	25,632	28,490	-	28,490	5.6%
106300800	DEFERRED COMPENSATION	20,858	19,870	20,409	-	20,409	-2.2%
	EMPLOYEE BENEFITS	578,694	554,637	573,712	-	573,712	
106301100	POSTAGE	2,600	2,800	2,800	-	2,800	7.7%
106301300	TELEPHONE	2,750	2,875	2,875	-	2,875	4.5%
106301400	TRAINING & TRAVEL	8,185	8,185	8,185	-	8,185	0.0%
106301600	EQUIPMENT MAINTENANCE	500	500	4,500	-	4,500	800.0%
106301800	UTILITIES	54,680	42,000	45,000	-	45,000	-17.7%
106302200	LEASED EQUIPMENT	16,640	11,640	11,640	-	11,640	-30.0%
106303300	DEPARTMENTAL SUPPLIES	17,280	17,350	27,118	-	27,118	56.9%
106303400	MATERIALS & LIBRARY BOOKS	85,680	85,680	89,964	-	89,964	5.0%
106303401	STATE AID MATERIALS	7,500	8,420	7,500	-	7,500	0.0%
106303403	DONATION EXPENSES	3,000	3,000	3,000	-	3,000	0.0%
106303500	PERIODICALS	7,715	7,250	7,715	-	7,715	0.0%
106303600	AUDIO-VISUAL	6,325	8,500	8,500	-	8,500	34.4%
106304500	CONTRACTUAL SERVICES	52,300	53,850	40,750	-	40,750	-22.1%
106304510	INS-PROPERTY & GENERAL	5,030	4,645	4,880	-	4,880	-3.0%
106305300	DUES & SUBSCRIPTIONS	3,500	3,800	4,000	-	4,000	14.3%
	OPERATING EXPENDITURES	273,685	260,495	268,427	-	268,427	
106307401	CAPITAL-DATA PROCESSING	-	-	-	-	-	0.0%
106307403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 852,379</u>	<u>\$ 815,132</u>	<u>\$ 842,139</u>	<u>\$ -</u>	<u>\$ 842,139</u>	

BUILDING & GROUNDS

Narrative: The Buildings and Grounds Division provides expertise, manpower, supplies, equipment, and management for the maintenance of all town owned buildings and properties. Included are janitorial and general repair services to town facilities, as well as horticultural, playground, park, and greenway maintenance to various properties. The division accomplishes this with 19 employees, consisting of 2 horticulture crews, 1 parks maintenance crew, 1 janitorial crew, 1 maintenance mechanic and the Buildings and Grounds Superintendent.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Grounds Maintenance:			
Class A	85.92	86.43	86.43
Class B	37.05	37.05	37.05
Class C	11.75	11.75	11.75
Class D	57.77	57.77	57.77
Other Town Property	381.44	381.44	381.44
Greenways Maintenance (linear footage)	58,193	58,192	58,192
 Building Maintenance:			
Total Square Footage	139,257	139,257	139,257
Work Order Requests from Citizens	41	50	55
Work Order Requests from Town Staff	592	775	750

BUILDING & GROUNDS

Fund: General

Function: General Government

Building & Grounds Division Goal: To provide manpower, supplies, expertise, equipment, and management for the maintenance of Town owned buildings and properties.

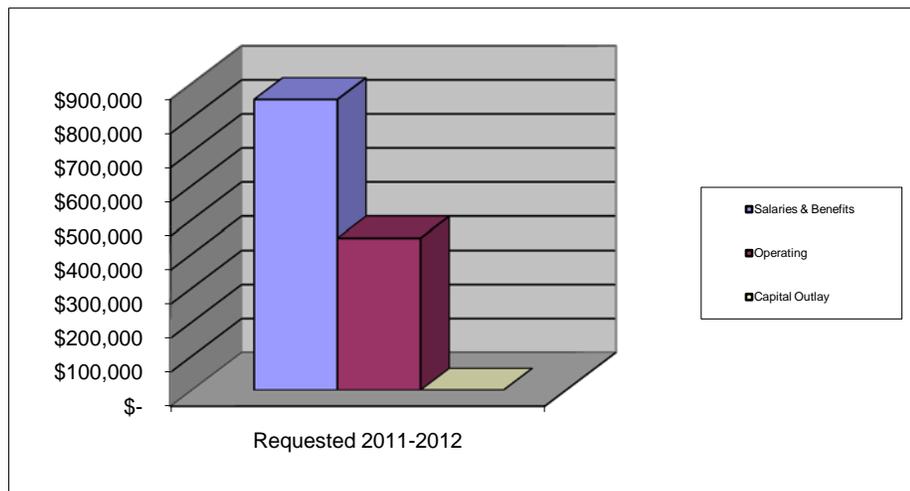
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 838,040	\$ 854,854	\$ 838,799	\$ 852,898
Operating	377,755	389,790	376,360	446,280
Capital Outlay	22,092	20,000	17,670	-
Total	\$ 1,237,887	\$ 1,264,644	\$ 1,232,829	\$ 1,299,178

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
General Revenues	\$ 1,237,887	\$ 1,264,644	\$ 1,232,829	\$ 1,299,178

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees-Full Time	19	19	19	19

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Building & Grounds	Function: General Government			Fund: 10	Department: 640	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
106400200	SALARIES & WAGES	\$ 639,591	\$ 626,228	\$ 630,680	\$ -	\$ 630,680	-1.4%
106400500	FICA EXPENSE	48,929	47,907	48,247	-	48,247	-1.4%
106400600	GROUP INSURANCE EXPENSE	92,972	92,960	98,415	-	98,415	5.9%
106400700	RETIREMENT EXPENSE	41,382	40,392	44,022	-	44,022	6.4%
106400800	DEFERRED COMPENSATION	31,980	31,312	31,534	-	31,534	-1.4%
	EMPLOYEE BENEFITS	854,854	838,799	852,898	-	852,898	
106401300	TELEPHONE	5,250	4,800	5,250	-	5,250	0.0%
106401400	TRAINING & TRAVEL	3,000	3,000	3,000	-	3,000	0.0%
106401500	BUILDING & GROUNDS	34,000	34,000	34,000	-	34,000	0.0%
106401600	EQUIPMENT MAINTENANCE	9,000	9,000	9,000	-	9,000	0.0%
106401700	AUTO REPAIR	10,000	9,000	8,000	-	8,000	-20.0%
106401800	UTILITIES	72,000	90,000	80,000	-	80,000	11.1%
106402100	RENT	500	220	500	-	500	0.0%
106403100	AUTO OPERATING	24,000	25,000	30,000	-	30,000	25.0%
106403300	DEPARTMENTAL SUPPLIES	62,060	62,060	63,470	-	63,470	2.3%
106404500	CONTRACTUAL SERVICES	92,000	62,000	127,900	-	127,900	39.0%
106404510	INS-PROPERTY & GENERAL	21,030	22,630	23,760	-	23,760	13.0%
106404600	PROFESSIONAL SERVICES	4,000	2,000	2,000	-	2,000	-50.0%
106405200	CHEMICALS	32,500	32,500	32,500	-	32,500	0.0%
106405300	DUES & SUBSCRIPTIONS	1,300	1,000	1,300	-	1,300	0.0%
106405700	APPEARANCE COMMISSION	19,150	19,150	25,600	-	25,600	33.7%
	OPERATING EXPENDITURES	389,790	376,360	446,280	-	446,280	
106407402	CAPITAL-MOTOR VEHICLE	-	-	-	-	-	0.0%
106407403	CAPITAL-OTHER EQUIPMENT	20,000	17,670	-	-	-	-100.0%
106407405	CAPITAL-BLDGS/STRUCTURES	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	20,000	17,670	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 1,264,644</u>	<u>\$ 1,232,829</u>	<u>\$ 1,299,178</u>	<u>\$ -</u>	<u>\$ 1,299,178</u>	

TOWN OF SOUTHERN PINES
 2011-2012 GENERAL FUND BUDGET
 DEPARTMENTAL NEW AND CAPITAL REQUESTS

DEPARTMENT	REQUEST	CONTINUATION CAPITAL OR NEW REQUEST	AMOUNT	Line Item
Information Technology	PD Network Switch	C	\$ 11,560	10-430-7401
	Backup Server Replacement	C	15,000	10-430-7401
	VMWare Management Server Replacement	C	15,000	10-430-7401
	Information Technology Departmental Total		41,560	
Police - Patrol	MVR Camera Replacement	C	5,853	10-511-7402
	Vehicle Replacements (3)	C	99,000	10-511-7402
	Police-Patrol Departmental Total		104,853	
Police - Investigations	Vehicle Replacement	C	30,000	10-515-7402
	Investigator Position	N	55,515	10-515-0200, 0500, 0600, 0700, 0800
	Police-Investigations Departmental Total		85,515	
Fire	4 X 4 SUV Replacement	C	45,600	10-530-7402
	Pumper/Tanker Replacement	C	450,000	10-530-7402
	Fire Department Total		495,600	
Street	Street Resurfacing	C	200,000	10-560-7300
	Street Department Total		200,000	
Recreation & Parks	ADA Portable Pool Lift	N	7,000	10-620-7403
	Recreation & Parks Department Total		7,000	
	GRAND TOTAL		<u>\$ 934,528</u>	

UTILITY FUND SUMMARY

Enterprise Funds account for the operations that are financed and operated in a manner similar to private business enterprises. The intent of the Governing Body is that the costs of providing goods and services to the Citizens of Southern Pines on a continuing basis be financed or recovered through user charges, or where the Governing Body has decided that periodic determination of net income is appropriate for accountability purposes.

The Utility Fund is the only Enterprise Fund operated by the Town. The Utility Fund accounts for the Town's water and sewer operations.

RETAINED EARNINGS

Retained Earnings are an equity account that reflects the accumulated earnings of an Enterprise Fund.

TOWN OF SOUTHERN PINES WATER RATE SCHEDULE

MINIMUM:

<u>Meter Size</u>	<u>Inside Town</u>	<u>Outside Town</u>
¾"	\$10.31	\$20.62
1"	16.92	33.84
1 ½"	35.77	71.54
2"	62.18	124.36
3"	137.69	275.38
4"	243.32	486.64
6"	545.29	1,090.58
8"	968.02	1,936.04

VOLUME CHARGE PER 1,000 GALLONS:

<u>Inside Town</u>	<u>Outside Town</u>
\$3.00	\$6.00

TOWN OF SOUTHERN PINES SEWER RATE SCHEDULE

MINIMUM:

<u>Meter Size</u>	<u>Inside Town</u>	<u>Outside Town</u>
¾"	\$4.06	\$8.12
1"	5.30	10.60
1 ½"	8.74	17.48
2"	13.60	27.20
3"	27.44	54.88
4"	46.79	93.58
6"	102.17	204.34
8"	179.68	359.36

VOLUME CHARGE PER 1,000 GALLONS

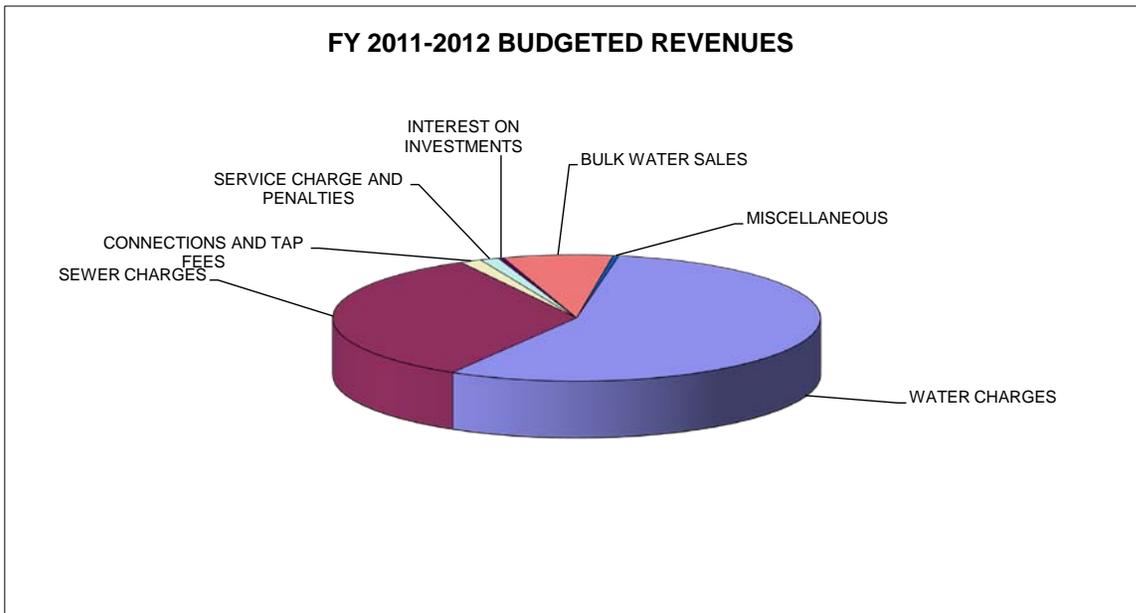
<u>Inside Town</u>	<u>Outside Town</u>
\$4.75	\$9.50

TOWN OF SOUTHERN PINES
 UTILITY FUND
 RETAINED EARNINGS SUMMARY
 2011-2012

	ACTUAL 2009-2010	BUDGET 2010-2011 as of 04/30/11	EXPECTED REVENUES EXPENDITURES 2010-2011	BUDGET 2011-2012
Available Retained Earnings - Beginning	\$ 3,271,777	\$ 3,638,097	\$ 3,638,097	\$ 2,686,471
Total Revenues	<u>6,032,974</u>	<u>5,602,300</u>	<u>6,074,740</u>	<u>5,643,000</u>
Total Funds Available	9,304,751	9,240,397	9,712,837	8,329,471
Total Expenditures	5,060,154	5,856,274	5,756,512	5,970,524
Transfers Out	<u>606,500</u>	<u>1,269,854</u>	<u>1,269,854</u>	<u>300,000</u>
Available Retained Earnings - Ending	<u><u>\$ 3,638,097</u></u>	<u><u>\$ 2,114,269</u></u>	<u><u>\$ 2,686,471</u></u>	<u><u>\$ 2,058,947</u></u>

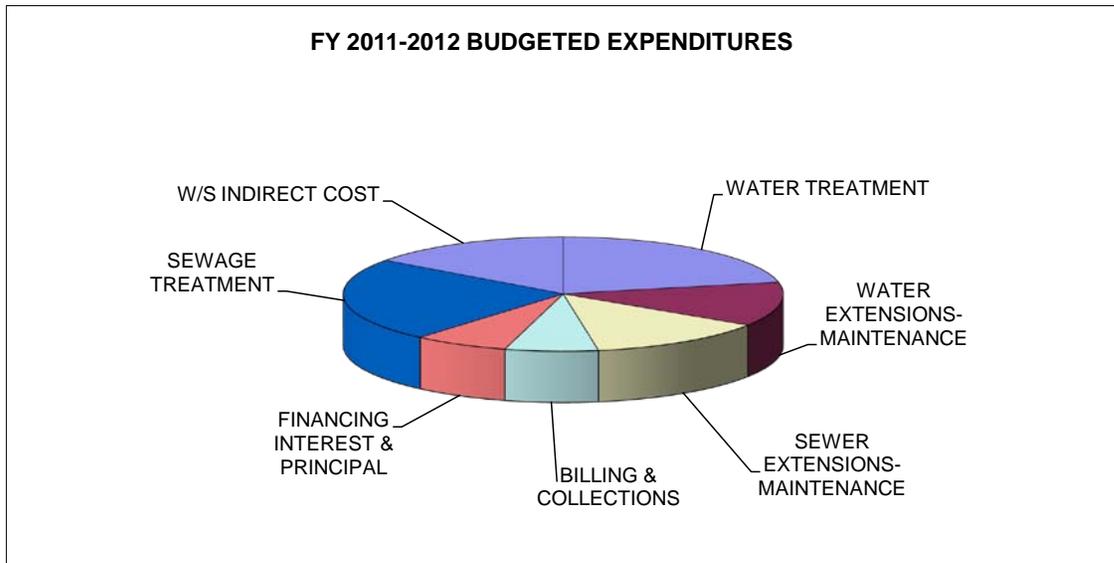
TOWN OF SOUTHERN PINES
UTILITY FUND
SCHEDULE OF REVENUES
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011 as of 07/01/10	BUDGET 2010-2011 as of 04/30/11	EXPECTED REVENUES 2010-2011	BUDGET 2011-2012
WATER CHARGES	\$ 3,163,831	\$ 3,201,689	\$ 3,310,003	\$ 3,141,600	\$ 3,141,600	\$ 3,312,740	\$ 3,142,000
SEWER CHARGES	1,319,872	1,561,896	2,011,507	1,922,700	1,922,700	1,986,000	1,900,000
CONNECTIONS AND TAP FEES	154,083	76,750	95,496	75,000	75,000	95,000	80,000
SERVICE CHARGE AND PENALTIES	97,185	114,298	119,213	95,000	95,000	80,000	70,000
INTEREST ON INVESTMENTS	134,967	66,278	32,858	27,000	27,000	20,000	20,000
BULK WATER SALES	325,213	354,039	431,487	320,000	320,000	556,000	410,000
MISCELLANEOUS	32,967	47,100	32,410	21,000	21,000	25,000	21,000
TRANSFER IN-RETAINED EARNINGS	-	109,607	-	13,977	1,523,828	951,626	627,524
TRANSFER OUT-RETAINED EARNINGS	(278,520)	-	(366,320)	-	-	-	-
TOTAL	\$ 4,949,598	\$ 5,531,657	\$ 5,666,654	\$ 5,616,277	\$ 7,126,128	\$ 7,026,366	\$ 6,270,524



TOWN OF SOUTHERN PINES
UTILITY FUND
CONSOLIDATED EXPENDITURE SUMMARY
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011	EXPECTED EXPENDITURES 2010-2011	BUDGET 2011-2012
WATER TREATMENT	\$ 907,121	\$ 925,256	\$ 986,188	\$ 1,076,700	\$ 1,080,089	\$ 1,297,425
WATER EXTENSIONS-MAINTENANCE	622,153	567,699	631,801	771,042	760,488	746,108
SEWER EXTENSIONS-MAINTENANCE	698,792	965,605	740,082	1,082,364	1,078,379	789,455
BILLING & COLLECTIONS	345,524	371,251	371,381	406,634	403,022	406,535
BOND INTEREST & PRINCIPAL	514,763	295,788	214,025	-	-	-
FINANCING INTEREST & PRINCIPAL	-	-	-	207,902	207,902	415,804
SEWAGE TREATMENT	715,726	1,065,273	1,437,550	1,485,000	1,400,000	1,420,000
W/S INDIRECT COST	553,644	658,785	679,127	826,632	826,632	895,197
OTHER	875	-	-	-	-	-
SUB-TOTAL	4,358,598	4,849,657	5,060,154	5,856,274	5,756,512	5,970,524
TRANSFERS	591,000	682,000	606,500	1,269,854	1,269,854	300,000
TOTAL	\$ 4,949,598	\$ 5,531,657	\$ 5,666,654	\$ 7,126,128	\$ 7,026,366	\$ 6,270,524



TOWN OF SOUTHERN PINES
UTILITY FUND
EXPENDITURE BY FUNCTION AND TRANSFERS
2011-2012

	ACTUAL 2007-2008	ACTUAL 2008-2009	ACTUAL 2009-2010	BUDGET 2010-2011 as of 07/01/10	BUDGET 2010-2011 as of 04/30/11	EXPECTED EXPENDITURES 2010-2011	BUDGET 2011-2012
Water Treatment	\$ 907,121	\$ 925,256	\$ 986,188	\$ 1,076,700	\$ 1,076,700	\$ 1,080,089	\$ 1,297,425
Water Extensions - Maintenance	622,153	567,699	631,801	756,047	771,042	760,488	746,108
Sewer Extensions - Maintenance	698,792	965,605	740,082	1,065,264	1,082,364	1,078,379	789,455
Billing & Collections	345,524	371,251	371,381	406,634	406,634	403,022	406,535
Loss on Disposal of Fixed Assets	875	-	-	-	-	-	-
Interest Expense, Bond Principal	514,763	295,788	214,025	-	-	-	-
Interest Expense, Financing Principal	-	-	-	-	207,902	207,902	415,804
Sewage Treatment	715,726	1,065,273	1,437,550	1,485,000	1,485,000	1,400,000	1,420,000
W/S Indirect Cost	553,644	658,785	679,127	826,632	826,632	826,632	895,197
Total Expenditures	4,358,598	4,849,657	5,060,154	5,616,277	5,856,274	5,756,512	5,970,524
Transfers:							
Transfer to W&S Improvements	591,000	407,000	350,000	-	-	-	300,000
Transfer to EDMIS	-	-	256,500	-	-	-	-
Transfer to General Fund	-	-	-	-	-	-	-
Transfer to Raw Water Reservoir	-	275,000	-	-	1,269,854	1,269,854	-
Total Transfers	591,000	682,000	606,500	-	1,269,854	1,269,854	300,000
Total Expenditures/Transfers	\$ 4,949,598	\$ 5,531,657	\$ 5,666,654	\$ 5,616,277	\$ 7,126,128	\$ 7,026,366	\$ 6,270,524

WATER TREATMENT PLANT

Narrative: The objective of the Water Treatment Division is to produce potable water that meets or exceeds all state and EPA standards in quantities equal to or higher than the demands of our customers.

This year will be the first of an updated five (5) year contract with United Water. In addition to the normal contract, the new contract has incorporated the “Utility Asset Management” component or water tank maintenance services provided by Utility Services Inc.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Total Gallons Treated, MG	1,150.72	1,263.00	1,385.00
Average Daily Production, MGD	3.15	3.46	3.79
Maximum Day Production, MG	6.11	6.25	6.25
Minimum Day Production, MG	0.87	1.40	1.50

WATER TREATMENT PLANT

Fund: Utility

Function:

Utility

Water Treatment Plant Division Goal: To provide potable water that meets or exceeds all state and EPA standards.

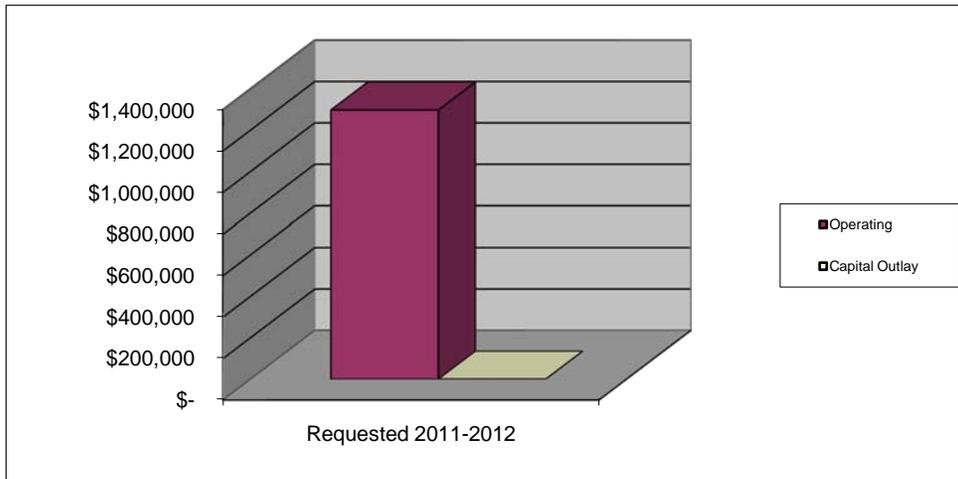
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Operating	\$ 986,188	\$ 1,076,700	\$ 1,080,089	\$ 1,297,425
Capital Outlay	-	-	-	-
Total	\$ 986,188	\$ 1,076,700	\$ 1,080,089	\$ 1,297,425

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Utility Revenues	\$ 986,188	\$ 1,076,700	\$ 1,080,089	\$ 1,297,425

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	-	-	-	-

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no new or capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Water Treatment Plant	Function: Utility Fund	Fund: 60	Department: 710			
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
607101200	PRINTING	\$ 1,000	\$ -	\$ 1,000	-	\$ 1,000	0.0%
607101500	BUILDING & GROUNDS	2,000	-	1,000	-	1,000	-50.0%
607101600	EQUIPMENT MAINTENANCE	98,600	94,355	63,400	-	63,400	-35.7%
607101800	UTILITIES	300,000	320,000	325,000	-	325,000	8.3%
607104500	CONTRACTUAL SERVICES	666,500	657,026	898,072	-	898,072	34.7%
607104510	INS-PROPERTY & GENERAL	8,600	8,708	8,953	-	8,953	4.1%
	OPERATING EXPENDITURES	1,076,700	1,080,089	1,297,425	-	1,297,425	
607107500	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	-	-	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 1,076,700</u>	<u>\$ 1,080,089</u>	<u>\$ 1,297,425</u>	<u>\$ -</u>	<u>\$ 1,297,425</u>	

WATER EXTENSIONS/MAINTENANCE

Narrative: The water Division is responsible for the daily maintenance of the water distribution system which includes over 200 miles of water mains ranging from 2” to 18” in size and approximately 8,000 water services. Repairs of leaks, installing new meters, replacing service laterals, installing new service laterals are some of the tasks undertaken. Providing the best water service to the customers and responding to problems quickly and courteously are major goals of this division.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Water Taps Installed	42	35	40
Old Services Replaced	35	30	40
Leaks Repaired	71	88	80
Water Quality Complaints	65	60	60

WATER EXTENSION/MAINTENANCE

Fund: Utility

Function:

Utility

Water Extension/Maintenance Division Goal: Responsible for the daily maintenance of the water distribution system.

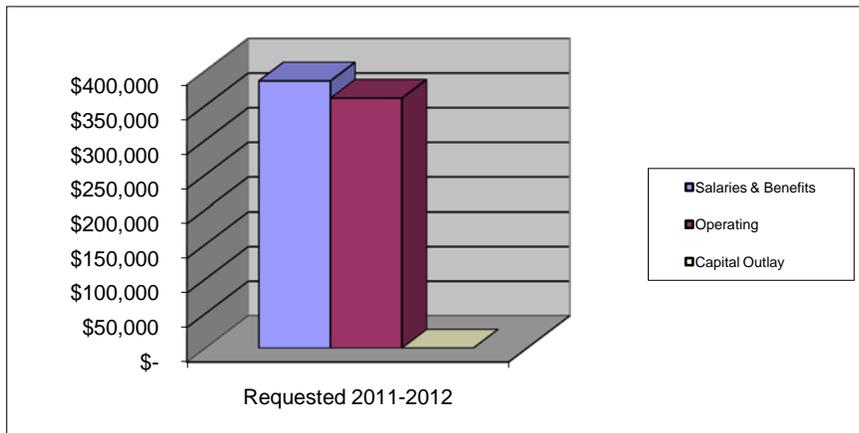
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 328,877	\$ 377,472	\$ 375,648	\$ 385,508
Operating	253,199	353,575	344,845	360,600
Capital Outlay	49,725	39,995	39,995	-
Total	\$ 631,801	\$ 771,042	\$ 760,488	\$ 746,108

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Utility Revenues	\$ 631,801	\$ 771,042	\$ 760,488	\$ 746,108

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	7	8	8	8

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Water Extension/Maintenance	Function: Utility Fund				Fund: 60	Department: 730	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	%	Increase (Decrease)
607300200	SALARIES & WAGES	\$ 274,023	\$ 273,881	\$ 277,610	\$ -	\$ 277,610	1.3%	
607300300	OVERTIME	10,000	10,000	10,000	-	10,000	0.0%	
607300500	FICA EXPENSE	21,729	21,717	22,003	-	22,003	1.3%	
607300600	GROUP INSURANCE EXPENSE	39,146	37,544	41,438	-	41,438	5.9%	
607300700	RETIREMENT EXPENSE	18,372	18,311	20,076	-	20,076	9.3%	
607300800	DEFERRED COMPENSATION	14,202	14,195	14,381	-	14,381	1.3%	
	EMPLOYEE BENEFITS	377,472	375,648	385,508	-	385,508		
607301300	TELEPHONE	7,200	6,000	6,000	-	6,000	-16.7%	
607301400	TRAINING & TRAVEL	2,500	1,500	2,500	-	2,500	0.0%	
607301600	EQUIPMENT MAINTENANCE	8,000	8,000	8,000	-	8,000	0.0%	
607301700	AUTO REPAIR	5,000	5,000	6,000	-	6,000	20.0%	
607301800	UTILITIES	5,000	5,000	5,000	-	5,000	0.0%	
607302200	LEASED EQUIPMENT	3,300	3,350	3,350	-	3,350	1.5%	
607303100	AUTO OPERATING	12,500	13,000	15,600	-	15,600	24.8%	
607303300	DEPARTMENTAL SUPPLIES	188,000	185,000	196,000	-	196,000	4.3%	
607304500	CONTRACTUAL SERVICES	27,850	27,850	32,500	-	32,500	16.7%	
607304510	INS-PROPERTY & GENERAL	22,225	20,145	21,150	-	21,150	-4.8%	
607304600	PROFESSIONAL SERVICES	61,500	59,500	54,000	-	54,000	-12.2%	
607304700	UTILITY CUT REPAIR	8,500	8,500	8,500	-	8,500	0.0%	
607305300	DUES & SUBSCRIPTIONS	2,000	2,000	2,000	-	2,000	0.0%	
	OPERATING EXPENDITURES	353,575	344,845	360,600	-	360,600		
607307402	CAPITAL-MOTOR VEHICLE	25,000	25,000	-	-	-	0.0%	
607307403	CAPITAL-OTHER EQUIPMENT	14,995	14,995	-	-	-	0.0%	
	CAPITAL OUTLAY	39,995	39,995	-	-	-		
	TOTAL EXPENDITURES	<u>\$ 771,042</u>	<u>\$ 760,488</u>	<u>\$ 746,108</u>	<u>\$ -</u>	<u>\$ 746,108</u>		

SEWER EXTENSIONS/MAINTENANCE

Narrative: The purpose of the Sewer Maintenance Division is to maintain and improve the sanitary sewer infrastructure which includes the operation of 17 sewer lift stations, to provide trouble free sewer service to our customers through routine maintenance and cleaning of the sewer lines and to satisfy all of the requirements of the Town's collection system permit issued by the State of North Carolina.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Sewer Taps Installed	13	14	16
Sewer Taps Renewed	24	25	25
Sewer Stoppages – Mains	26	26	25
Sewer Stoppages – Laterals, Town Side	36	44	40
Sewer Stoppages – Laterals, Property Side	63	64	60
Miles Sewer Lines Cleaned	75.71	90	90
Sewer Lift Stations Maintained	17	17	17

SEWER EXTENSION/MAINTENANCE

Fund: Utility

Function:

Utility

Sewer Extension/Maintenance Division Goal: To maintain and improve the sanitary sewer system infrastructure.

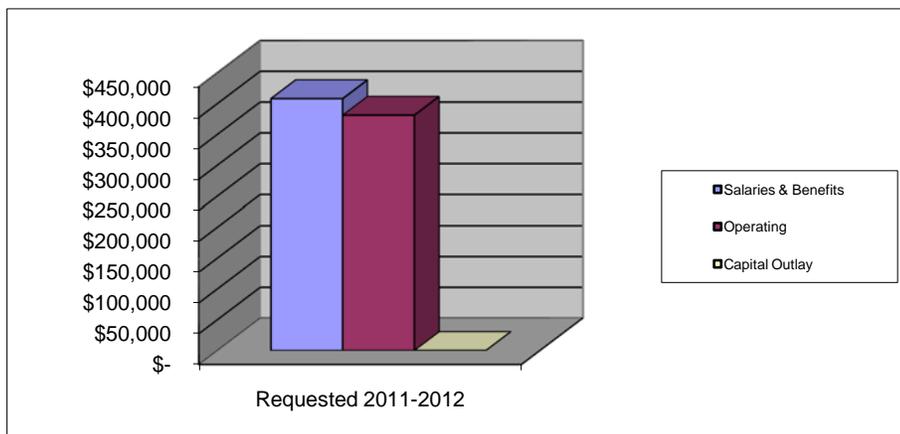
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 362,786	\$ 404,664	\$ 401,834	\$ 408,140
Operating	294,071	387,700	385,545	381,315
Capital Outlay	83,225	290,000	291,000	-
Total	\$ 740,082	\$ 1,082,364	\$ 1,078,379	\$ 789,455

Revenues by Type	Actual FY 2008-09	Budget FY 2009-10	Expected FY 2009-10	Requested FY 2010-11
Utility Revenues	\$ 740,082	\$ 1,082,364	\$ 1,078,379	\$ 789,455

	Actual FY 2007-08	Budget FY 2008-09	Expected FY 2008-09	Requested FY 2009-10
Budgeted Employees	9	9	9	9

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Sewer Extension/Maintenance	Function: Utility Fund			Fund: 60	Department: 740	
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
607400200	SALARIES & WAGES	\$ 292,744	\$ 291,737	\$ 292,200	\$ -	\$ 292,200	-0.2%
607400300	OVERTIME	10,000	10,000	10,000	-	10,000	0.0%
607400500	FICA EXPENSE	23,160	22,616	23,120	-	23,120	-0.2%
607400600	GROUP INSURANCE EXPENSE	44,040	43,631	46,617	-	46,617	5.9%
607400700	RETIREMENT EXPENSE	19,582	19,068	21,093	-	21,093	7.7%
607400800	DEFERRED COMPENSATION	15,138	14,782	15,110	-	15,110	-0.2%
	EMPLOYEE BENEFITS	404,664	401,834	408,140	-	408,140	
607401300	TELEPHONE	3,000	3,000	3,750	-	3,750	25.0%
607401400	TRAINING & TRAVEL	2,300	2,300	2,300	-	2,300	0.0%
607401600	EQUIPMENT MAINTENANCE	60,000	58,000	60,000	-	60,000	0.0%
607401700	AUTO REPAIR	5,000	7,000	7,500	-	7,500	50.0%
607401800	UTILITIES	38,500	38,500	39,500	-	39,500	2.6%
607403100	AUTO OPERATING	25,000	23,000	27,600	-	27,600	10.4%
607403300	DEPARTMENTAL SUPPLIES	110,000	110,000	110,000	-	110,000	0.0%
607404500	CONTRACTUAL SERVICES	110,100	110,100	96,000	-	96,000	-12.8%
607404510	INS-PROPERTY & GENERAL	20,600	20,445	21,465	-	21,465	4.2%
607404600	PROFESSIONAL SERVICES	-	-	-	-	-	0.0%
607404700	UTILITY CUT REPAIR	12,000	12,000	12,000	-	12,000	0.0%
607405300	DUES & SUBSCRIPTIONS	1,200	1,200	1,200	-	1,200	0.0%
	OPERATING EXPENDITURES	387,700	385,545	381,315	-	381,315	
607407402	CAPITAL-MOTOR VEHICLE	290,000	291,000	-	-	-	-100.0%
607407403	CAPITAL-OTHER EQUIPMENT	-	-	-	-	-	0.0%
	CAPITAL OUTLAY	290,000	291,000	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 1,082,364</u>	<u>\$ 1,078,379</u>	<u>\$ 789,455</u>	<u>\$ -</u>	<u>\$ 789,455</u>	

BILLING & COLLECTIONS

Narrative: The Billing and Collections Division provides utility customers with efficient service regarding water consumption, new service, account drafting, and various other situations with which the customer may need assistance. The Division is also responsible for the accurate monthly billing and collection of water, sewer and solid waste disposal as well as any other fees generated in the utility function.

Other areas handled by this division include the billing and collection of business and privilege license, the sale of cemetery lots, and yard sale permits.

Performance Measures:

	2009-2010 Actual	2010-2011 Projected	2011-2012 Proposed
Water & Sewer Meters Read	97,339	98,475	98,800
Water & Sewer Bills Mailed	84,112	85,400	85,750
Meter Readings (average monthly)	8,112	8,210	8,225
Customer Service Work Orders	5,910	6,300	6,800
Customer Bills Drafted	21,296	21,940	22,600

BILLING & COLLECTIONS

Fund: Utility

Function:

Finance

Billing & Collections Division Goal: To provide utility customers with efficient service regarding billings and other situations the customer may need assistance.

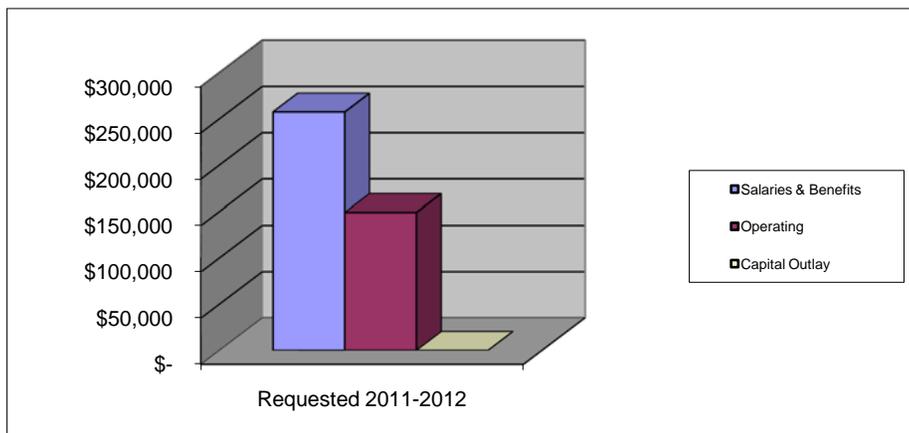
Object of Expenditures	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Salaries & Benefits	\$ 246,642	\$ 251,509	\$ 251,642	\$ 257,490
Operating	124,739	148,525	144,825	149,045
Capital Outlay	-	6,600	6,555	-
Total	\$ 371,381	\$ 406,634	\$ 403,022	\$ 406,535

Revenues by Type	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Utility Revenues	\$ 371,381	\$ 406,634	\$ 403,022	\$ 406,535

	Actual FY 2009-10	Budget FY 2010-11	Expected FY 2010-11	Requested FY 2011-12
Budgeted Employees	4.5	4.5	4.5	4.5

2011-2012 CAPITAL OUTLAY DETAIL AND NEW REQUESTS

There are no new or capital outlay requests in this budget.



2011-2012 ANNUAL BUDGET
DETAILED ACTIVITY SPENDING REQUEST

Fiscal Year 2011-2012	Department: Billing & Collections	Function: Finance	Fund: 60	Department: 750			
Object Code	Object Title	2010-2011 Budget as of 04/30/11	2010-2011 Expected	2011-2012 Continuation	2011-2012 New Budget Requests	2011-2012 Total Request	% Increase (Decrease)
607500200	SALARIES & WAGES	\$ 192,653	\$ 192,797	\$ 195,750	\$ -	\$ 195,750	1.6%
607500500	FICA EXPENSE	14,738	14,749	14,975	-	14,975	1.6%
607500600	GROUP INSURANCE EXPENSE	22,020	22,020	23,310	-	23,310	5.9%
607500700	RETIREMENT EXPENSE	12,465	12,436	13,665	-	13,665	9.6%
607500800	DEFERRED COMPENSATION	9,633	9,640	9,790	-	9,790	1.6%
	EMPLOYEE BENEFITS	251,509	251,642	257,490	-	257,490	
607501100	POSTAGE	31,050	30,385	31,595	-	31,595	1.8%
607501200	PRINTING	1,900	1,700	1,875	-	1,875	-1.3%
607501300	TELEPHONE	1,675	505	840	-	840	-49.9%
607501400	TRAINING & TRAVEL	3,500	3,500	3,500	-	3,500	0.0%
607501600	EQUIPMENT MAINTENANCE	2,970	2,495	2,800	-	2,800	-5.7%
607501800	UTILITIES	8,000	5,800	6,600	-	6,600	-17.5%
607502200	LEASED EQUIPMENT	6,300	6,000	6,300	-	6,300	0.0%
607503300	DEPARTMENTAL SUPPLIES	16,000	13,970	14,300	-	14,300	-10.6%
607504500	CONTRACTUAL SERVICES	25,670	27,545	23,530	-	23,530	-8.3%
607504510	INS-PROPERTY & GENERAL	7,010	7,240	7,605	-	7,605	8.5%
607504600	PROFESSIONAL SERVICES	23,850	23,135	26,000	-	26,000	9.0%
607504700	CARD PROCESSING FEE	4,500	4,500	5,000	-	5,000	11.1%
607504920	BAD DEBT EXPENSE	16,000	18,000	19,000	-	19,000	18.8%
607505300	DUES & SUBSCRIPTIONS	100	50	100	-	100	0.0%
	OPERATING EXPENDITURES	148,525	144,825	149,045	-	149,045	
607507401	CAPITAL-DATA PROCESSING	6,600	6,555	-	-	-	0.0%
	CAPITAL OUTLAY	6,600	6,555	-	-	-	
	TOTAL EXPENDITURES	<u>\$ 406,634</u>	<u>\$ 403,022</u>	<u>\$ 406,535</u>	<u>\$ -</u>	<u>\$ 406,535</u>	

CAPITAL PROJECT FUNDS SUMMARY

Capital Project Funds are used to account for the acquisition and construction major capital facilities and infrastructure. A project budget that is valid for the duration of the project is adopted for each fund.

**OPEN SPACE
Fund 41**

This fund was established to account solely for the purchase of open space and greenways. Funds from the Recreation - Construction - Open Space capital project were transferred into this fund in fiscal year 2007-2008.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Land	\$ 135,700	\$ 84,256	\$ 51,444	\$ 135,700
Total Expenditures	\$ 135,700	\$ 84,256	\$ 51,444	\$ 135,700

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 9,700	\$ 8,806	\$ 894	\$ 9,700
Transfer In-Fund 47	126,000	126,000	-	126,000
Total Revenues	\$ 135,700	\$ 134,806	\$ 894	\$ 135,700

**NICKS CREEK PARKWAY
Fund 42**

The Nicks Creek Capital Project Fund was established for the purpose of future construction of a road extending Nicks Creek from NC 22 to US 15-501. The project budget was adopted in fiscal year 2001-2002.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 70,500	\$ -	\$ 70,500	\$ 71,000
Total Expenditures	\$ 70,500	\$ -	\$ 70,500	\$ 71,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 13,500	\$ 13,776	\$ (276)	\$ 14,000
Land Exchange/Transfer In-Fund 60	57,000	57,000	-	57,000
Total Revenues	\$ 70,500	\$ 70,776	\$ (276)	\$ 71,000

**ENTERPRISE INFORMATION AND DOCUMENT MANAGEMENT SYSTEM
Fund 43**

The Enterprise Information and Document Management System Capital Project Fund was established in fiscal year 2009-2010 for the purpose of obtaining an intergrated electronic solution for all Town departments and systems.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
ERP Expenditures	\$ 900,000	\$ 230,627	\$ 669,373	\$ 900,000
Total Expenditures	\$ 900,000	\$ 230,627	\$ 669,373	\$ 900,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 3,000	\$ 7,489	\$ (4,489)	\$ 3,000
Transfer In-CP Police Station	240,500	240,500	-	240,500
Transfer In-Utility Fund	256,500	256,500	-	256,500
Transfer In-General Fund	400,000	400,000	-	400,000
Total Revenues	\$ 900,000	\$ 904,489	\$ (4,489)	\$ 900,000

SIDEWALKS
Fund 44

The Sidewalk Capital Project Fund was established for the purpose of constructing additional and repairing and modifying existing sidewalks. This project is funded with transfers from the General Fund which began in fiscal year 2008-2009

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 531,812	\$ 367,661	\$ 164,151	\$ 672,312
Total Expenditures	\$ 531,812	\$ 367,661	\$ 164,151	\$ 672,312

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 5,300	\$ 5,760	\$ (460)	\$ 5,800
Transfer In-General Fund	526,512	526,512	-	666,512
Total Revenues	\$ 531,812	\$ 532,272	\$ (460)	\$ 672,312

FIBER OPTICS INFRASTRUCTURE-PHASE I
Fund 45

The Fiber Optics Infrastructure - Phase I Capital Project Fund is established for the purpose of building fiber connections between Town buildings. Funding for this projected was transferred from the Police Station Capital Project Fund in fiscal year 2007-08.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through April 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 542,023	\$ 374,231	\$ 167,792	\$ 542,423
Total Expenditures	\$ 542,023	\$ 374,231	\$ 167,792	\$ 542,423

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through April 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 16,200	\$ 16,530	\$ (330)	\$ 16,600
Transfer In-CP Police Station	373,000	373,000	-	373,000
Transfer In-General Fund	152,823	152,823	-	152,823
Total Revenues	\$ 542,023	\$ 542,353	\$ (330)	\$ 542,423

STORM WATER IMPROVEMENTS
Fund 46

The Storm Water Improvements Capital Project Fund is established for the purpose of designing and installing storm water infrastructure. Funding for this project was transferred from the General Fund in fiscal year 2007-08.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 267,500	\$ -	\$ 267,500	\$ 269,000
Total Expenditures	\$ 267,500	\$ -	\$ 267,500	\$ 269,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 18,500	\$ 19,868	\$ (1,368)	\$ 20,000
Transfer In-General Fund	249,000	249,000	-	249,000
Total Revenues	\$ 267,500	\$ 268,868	\$ (1,368)	\$ 269,000

**PUBLIC ROAD-ECONOMIC DEVELOPMENT
Fund 47**

The Public Road-Economic Development - Capital Project Fund is established for the purpose of construction of a public road at the Southern Pines Corporate Park. Funding for this project was transferred from the Road Construction Special Revenue Fund in fiscal year 2009-10.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Road Construction	\$ 25,874	\$ -	\$ 25,874	\$ 25,874
Total Expenditures	\$ 25,874	\$ -	\$ 25,874	\$ 25,874

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ -	\$ 110	\$ (110)	\$ -
Transfer In-Fund 24 Special Revenue	25,874	25,874	-	25,874
Total Revenues	\$ 25,874	\$ 25,984	\$ (110)	\$ 25,874

**PATRICK ROAD
Fund 48**

The Patrick Road Capital Project Fund is established for the purpose of construction and improvements of Patrick Road. Funding for this project was transferred from the Road Construction Capital Project Fund in fiscal year 2007-08.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 487,491	\$ 35,000	\$ 452,491	\$ 490,491
Total Expenditures	\$ 487,491	\$ 35,000	\$ 452,491	\$ 490,491

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 31,500	\$ 34,008	\$ (2,508)	\$ 34,500
Transfer In-Road Construction Capital Proj	455,991	455,991	-	455,991
Total Revenues	\$ 487,491	\$ 489,999	\$ (2,508)	\$ 490,491

**BIKE TRANSPORTATION PROJECT
Fund 49**

The Bike Transportation Plan Capital Project Fund is established for the purpose of developing bike routes, bike signage and policies and procedures as identified in the approved bike plan. Funding for the project is being transferred from the General Fund in fiscal year 2011-12.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ -	\$ -	\$ -	\$ 60,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 60,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Transfer In - General Fund	\$ -	\$ -	\$ -	\$ 60,000
Total Revenues	\$ -	\$ -	\$ -	\$ 60,000

**WATER & SEWER IMPROVEMENTS
WATER DISTRIBUTION SYSTEM
Fund 61**

The Water Distribution Capital Project Fund was established for the purpose of improvements to the water distribution system. The project budget was adopted in fiscal year 2004-2005.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 1,660,000	\$ 528,362	\$ 1,131,638	\$ 1,760,000
Transfer to CP Waynor Road	250,000	250,000	-	250,000
Total Expenditures	\$ 1,910,000	\$ 778,362	\$ 1,131,638	\$ 2,010,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 190,000	\$ 197,147	\$ (7,147)	\$ 190,000
Transfer In-Utility Fund	1,720,000	1,720,000	-	1,820,000
Total Revenues	\$ 1,910,000	\$ 1,917,147	\$ (7,147)	\$ 2,010,000

**WATER & SEWER IMPROVEMENTS
SEWER DISTRIBUTION SYSTEM
Fund 61**

The Sewer Distribution Capital Project Fund was established for the purpose of improvements to the sewer distribution system. The project budget was adopted in fiscal year 2004-2005.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 1,226,000	\$ 939,270	\$ 286,730	\$ 1,433,982
Total Expenditures	\$ 1,226,000	\$ 939,270	\$ 286,730	\$ 1,433,982

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 55,500	\$ 55,527	\$ (27)	\$ 55,500
Transfer In-CP Waynor Road	-	-	-	\$ 7,982
Transfer In-Utility Fund	1,170,500	1,170,500	-	1,370,500
Total Revenues	\$ 1,226,000	\$ 1,226,027	\$ (27)	\$ 1,433,982

**ECONOMIC DEVELOPMENT PROJECT
Fund 63**

The Capital Project Fund was established to account for funding for an economic infrastructure grant from the Rural Economic Development Center for the extension of water and sewer services within the Southern Pines Corporate Park. The fund was established with a project ordinance in fiscal year 2006-2007.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Water Construction	\$ 210,897	\$ 197,647	\$ 13,250	\$ 210,897
Sewer Construction	600,769	594,313	6,456	600,769
Total Expenditures	\$ 811,666	\$ 791,960	\$ 19,706	\$ 811,666

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Rural Center Grant-Water	\$ 66,000	\$ 66,000	-	\$ 66,000
Rural Center Grant-Sewer	434,000	419,357	14,643	434,000
Developer's Contributions	311,666	322,057	(10,391)	311,666
Total Revenues	\$ 811,666	\$ 807,414	\$ 4,252	\$ 811,666

**RAW WATER RESERVOIR
Fund 66**

The Raw Water Reservoir Capital Project Fund is established for the purpose of construction of a reservoir. Funding for this project was transferred from the Water Treatment System Expansion Capital Project Fund in fiscal year 2007-08.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Construction	\$ 6,367,270	\$ 1,102,155	\$ 5,265,115	\$ 6,367,270
Total Expenditures	\$ 6,367,270	\$ 1,102,155	\$ 5,265,115	\$ 6,367,270

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 20,770	\$ 27,380	\$ (6,610)	\$ 20,770
Loan Proceeds	3,500,000	3,500,000	-	3,500,000
Transfer In-Water Impact Fees	841,146	841,146	-	841,146
Transfer In-Utility Fund	1,544,854	1,269,854	-	1,544,854
Transfer In-CP Water Treatment Expansion	460,500	460,500	-	460,500
Total Revenues	\$ 6,367,270	\$ 6,098,880	\$ (6,610)	\$ 6,367,270

OTHER FUNDS SUMMARY

Cemetery Perpetual Care Permanent Fund – Established to account for funds that are restricted for the purpose of beautifying and maintaining the municipal cemetery.

Water Impact Fees – Fees charged for connection to new developments that are used for specific purposes.

Sewer Impact Fees – Fees charged for connection to new developments that are used for specific purposes.

CEMETERY PERPETUAL CARE FUND
Fund 22

The Cemetery Perpetual Care Fund was established for the perpetual care of the municipal cemetery. The income from the fund is restricted for the purpose of beautifying and maintaining the cemetery.

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Reserved for Future Expense	\$ 47,500	\$ -	\$ 47,500	\$ 49,200
Total Expenditures	\$ 47,500	\$ -	\$ 47,500	\$ 49,200

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest	\$ 10,000	\$ 9,944	\$ 56	\$ 10,200
Sale of Plots	37,500	38,340	(840)	39,000
Total Revenues	\$ 47,500	\$ 48,284	\$ (784)	\$ 49,200

**WATER IMPACT
Fund 72**

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Transfer to Capital Improvements	\$ 2,483,000	\$ 2,407,105	\$ 75,895	\$ 2,674,500
Total Expenditures	\$ 2,483,000	\$ 2,407,105	\$ 75,895	\$ 2,674,500

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest Earned	\$ 308,000	\$ 308,424	\$ (424)	\$ 309,000
Impact Fees	2,175,000	2,265,542	(90,542)	2,365,500
Total Revenues	\$ 2,483,000	\$ 2,573,966	\$ (90,966)	\$ 2,674,500

**SEWER IMPACT
WARRIOR WOODS
Fund 73**

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Transfer to Water & Sewer Fund-Debt Service	\$ 610,000	\$ 422,626	\$ 187,374	\$ 610,000
Total Expenditures	\$ 610,000	\$ 422,626	\$ 187,374	\$ 610,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest Earned	\$ 70,000	\$ 69,414	\$ 586	\$ 70,000
Impact Fees	540,000	564,302	(24,302)	540,000
Total Revenues	\$ 610,000	\$ 633,716	\$ (23,716)	\$ 610,000

**SEWER IMPACT
NICK'S CREEK
Fund 73**

Expenditures by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Transfer to Water & Sewer Fund	\$ 276,000	\$ 57,360	\$ 218,640	\$ 276,000
Total Expenditures	\$ 276,000	\$ 57,360	\$ 218,640	\$ 276,000

Revenues by Type	FY 2010-2011 Project Authorization	Transactions Through March 2011	Balance FY 2010-2011	FY 2011-2012 Project Authorization
Interest Earned	\$ 31,000	\$ 30,232	\$ 768	\$ 31,000
Impact Fees	245,000	235,495	9,505	245,000
Total Revenues	\$ 276,000	\$ 265,727	\$ 10,273	\$ 276,000

DEBT SERVICE

The Town does not have any outstanding general obligation bonds as of 06/30/11 in either the General or Utility Funds.

The Town's bond ratings are as follows:

Standard and Poors	A+
Moody's Investment Service	A2
North Carolina Municipal Council	85

The North Carolina General Statutes are very specific about the amount of general long term debt that can be issued by local governments. The statutes state that long-term debt issued cannot exceed eight percent of the assessed valuation of the governmental unit. The legal debt limit of the Town as of June 30, 2010 is as show in the following table.

Assessed Valuations		<u>\$ 2,056,002,596</u>
Debt Limit 8% of assessed valuations		\$ 164,480,208
Amount of debt applicable to debt limit:		
Outstanding debt evidenced by bonds	-	
Unissued bonds authorized by existing orders	-	
Outstanding debt not evidenced by bonds:		
Installment financing	<u>5,926,451</u>	
Total	5,926,451	
Less deduction allowed by G.S. 159.55(a)(2) and G.S. 159.55(b)-Utility debt	-	
Net Debt	<u>5,926,451</u>	
LEGAL DEBT MARGIN		<u>\$ 158,553,757</u>

The Town has installment financing outstanding debt principal totaling \$8,768,265 as of 06/30/11. The outstanding amount represents the financing of the Police facility in 2008, and the financing of the Raw Water Reservoir in 2011.

The following is a schedule of the Town's total debt service principal and interest payments:

	Principal	Interest	Total
<u>General Obligation Bonds:</u>			
FY 2011-2012	\$ -	\$ -	\$ -
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Installment Financing

Raw Water Reservoir, issued 2011, due semi-annually to 2021; interest at 3.40%

FY 2011-2012	\$ 304,415	\$ 111,389	\$ 415,804
FY 2012-2013	314,853	100,951	415,804
FY 2013-2014	325,649	90,155	415,804
FY 2014-2015	336,815	78,988	415,803
FY 2015-2016	348,364	67,439	415,803
FY 2017-2021	1,721,502	149,615	1,871,117
Total	<u>\$ 3,351,598</u>	<u>\$ 598,537</u>	<u>\$ 3,950,135</u>

Police facility, issued 2008; due semi-annually to 2024; interest at 3.73%

FY 2011-2012	\$ 433,334	\$ 198,001	\$ 631,335
FY 2012-2013	433,334	181,837	615,171
FY 2013-2014	433,334	165,674	599,008
FY 2014-2015	433,334	149,511	582,845
FY 2015-2016	433,334	133,348	566,682
FY 2017-2024	3,249,997	484,900	3,734,897
Total	<u>\$ 5,416,667</u>	<u>\$ 1,313,271</u>	<u>\$ 6,729,938</u>

VEHICLE/EQUIPMENT REPLACEMENT LIST

BUDGET YEAR 2011/2012

EQUIP #	DESCRIPTION	EST. COST	DEPT. CODE
812	1992 SPARTAN FIRETRUCK	\$450,000	10-530
829	LARGE SUV	\$45,600	10-530
873	2007 CROWN VIC	\$33,000	10-511
870	2007 CROWN VIC	\$33,000	10-511
875	2008 CROWN VIC	\$33,000	10-511
859	2006 EXPLORER	\$30,000	10-515

General Fund	\$624,600
Utility Fund	<u>0</u>
2011/2012 TOTAL	<u>\$624,600</u>

BUDGET YEAR 2012/2013

EQUIP #	DESCRIPTION	EST. COST	DEPT. CODE
874	2007 DURANGO	\$33,000	10-511
876	2008 CROWN VIC	\$33,000	10-511
877	2008 CROWN VIC	\$33,000	10-511
878	2008 DURANGO	\$33,000	10-511
879	2008 DURANGO	\$33,000	10-515
15	2001 SMALL PICKUP	\$25,000	10-540
16	2002 SMALL PICKUP	\$25,000	10-540
820	1999 FORD EXPLORER	\$33,000	10-540
0007	2001 F-150	\$33,000	10-580
601	1990 MOTOR GRADER	\$175,000	10-560
602	1999 JCB BACKHOE	\$90,000	10-560
818	2002 F-450 BRUSH TRUCK	\$60,000	10-530
8101	2006 TAHOE	\$35,000	10-530
8211	H.D. PICKUP	\$37,500	10-530
40	2002 WINDSTAR VAN	\$25,000	10-620
41	2001 WINDSTAR VAN	\$25,000	10-620
42	2000 E-350 VAN	\$42,000	10-620
9	2003 F-150 PICKUP 4X4	\$30,000	10-640
91	2001 F-250	\$33,000	10-640
94	2001 F-450 DUMPTRUCK	\$48,000	10-640
97	2000 E-150 VAN	\$30,000	10-640
903	1997 WOODCHIPPER	\$30,000	10-640
909	2005 Z-MOWER	\$12,000	10-640
71	2004 F-150 PICKUP	\$30,000	60-730
73	2001 SMALL PICKUP 4X4	\$25,000	60-730
74	2003 SMALL PICKUP	\$25,000	60-730
704	200 BOBCAT SKIDSTEER	\$60,000	60-730
51	1999 F-350 CRANE TRUCK	\$50,000	60-740

General Fund	\$ 953,500
Utility Fund	<u>190,000</u>
2012/2013 TOTAL	<u>\$1,143,500</u>

VEHICLE/EQUIPMENT REPLACEMENT LIST

BUDGET YEAR 2013/2014

EQUIP #	DESCRIPTION	EST. COST	DEPT. CODE
819	1997 FREIGHTLINER VAN	\$450,000	10-530
810	2001 DURANGO	\$35,000	10-530
831	2008 CHEVY PICKUP	\$30,000	10-530
832	2008 GMC ACADIA	\$35,000	10-530
8581	2001 CROWN VIC	\$30,000	10-530
54	2002 F-450 SERVICE TRUCK	\$50,000	60-740
501	2002 CAT BACKHOE	\$90,000	60-740
70	2004 SMALL PICKUP 4X4	\$25,000	60-730
90	2004 F-150 PICKUP	\$28,000	10-640
92	2001 F-150 PICKUP	\$25,000	10-640
99	2000 F-150 PICKUP	\$25,000	10-640
881	2009 CROWN VIC	\$33,000	10-511
882	2009 CROWN VIC	\$33,000	10-511
883	2009 CROWN VIC	\$33,000	10-511
880	2009 CROWN VIC	\$33,000	10-511
884	2009 CHEVY IMPALA	\$30,000	10-515

General Fund	\$870,000
Utility Fund	<u>115,000</u>
2013/2014 TOTAL	<u>\$985,000</u>

BUDGET YEAR: 2014 /2015

EQUIP #	DESCRIPTION	EST. COST	DEPT. CODE
14	2000 FORD EXPORER	\$33,000	10-540
61	1999 F-250 PICKUP	\$30,000	10-560
62	2005 F-450 PICKUP	\$45,000	10-560
69	2004 SWEEPER	\$150,000	10-560
50	2004 F-150 PICKUP 4X4	\$30,000	60-740
11	2005 F-250 PICKUP	\$30,000	10-565
912	J.D. FIELD GROOMER	\$10,000	10-640
926	2006 Z-MOWER	\$12,000	10-640
9101	NEW VAN	\$25,000	10-640
9301	NEW VAN	\$25,000	10-640
888	2010 POLICE VEHICLE	\$33,000	10-511
886	2010 POLICE VEHICLE	\$33,000	10-511
850	2006 CROWN VIC	\$33,000	10-515
887	2010 CHEVY IMPALA	\$30,000	10-515

General Fund	\$ 489,000
Utility Fund	<u>30,000</u>
2014/2015 TOTAL	<u>\$519,000</u>

VEHICLE/EQUIPMENT REPLACEMENT LIST

BUDGET YEAR 2015/2016

EQUIP. #	DESCRIPTION	EST. COST	DEPT. CODE
58	2006 F-250 SERVICE TRUCK	\$50,000	60-740
65	1996 INT. FLATBED DUMP TRUCK	\$70,000	60-730
64	1997 INT. DUMP TRUCK	\$70,000	60-740
95	2005 F-150 PICKUP	\$28,000	10-640
96	2005 F-450 CREWCAB DUMP	\$50,000	10-640
913	J.D. FIELD GROOMER	\$10,000	10-640
914	2005 NEW HOLLAND TRACTOR	\$50,000	10-640
928	2007 Z-MOWER	\$12,000	10-640
869	2011 CROWN VIC	\$35,000	10-511
871	2011 CROWN VIC	\$35,000	10-511
872	2011 CROWN VIC	\$35,000	10-511
850	2011 CROWN VIC	\$35,000	10-515

General Fund	\$ 360,000
Utility Fund	<u>120,000</u>
2015/2016 TOTAL	<u>\$480,000</u>

BUDGET YEAR 2016/2017

EQUIP. #	DESCRIPTION	EST. COST	DEPT. CODE
605	2006 JCB BACKHOE	\$90,000	10-560
508	2006 HARBEN JET TRAILER	\$40,000	60-740
700	2006 CAT BACKHOE	\$90,000	60-730
93	2006 E-250 VAN	\$28,000	10-640
925	2006 SIDE ARM MOWER	\$90,000	10-640
873	2012 CROWN VIC	\$35,000	10-511
870	2012 CROWN VIC	\$35,000	10-511
874	2012 DURANGO	\$35,000	10-511
875	2012 CROWN VIC	\$35,000	10-511
859	2012 EXPLORER	\$35,000	10-515

General Fund	\$383,000
Utility Fund	<u>130,000</u>
2016/2017 TOTAL	<u>\$513,000</u>

VEHICLE/EQUIPMENT REPLACEMENT LIST

BUDGET YEAR 2017/2018

EQUIP. #	DESCRIPTION	EST. COST	DEPT. CODE
610	2007 ROLLER TRAILER	\$8,000	10-560
611	2007 CAT ROLLER	\$60,000	10-560
510	2007 CAMERA TRAILER	\$70,000	60-740
927	2007 REEL MOWER	\$30,000	10-640
930	2008 VENTRAC	\$35,000	10-640
876	2013 CROWN VIC	\$35,000	10-511
877	2013 CROWN VIC	\$35,000	10-511
878	2013 DURANGO	\$35,000	10-511
879	2013 DURANGO	\$35,000	10-515

General Fund	\$ 273,000
Utility Fund	<u>70,000</u>
2017/2018 TOTAL	<u>\$343,000</u>

BUDGET YEAR 2018/2019

EQUIP. #	DESCRIPTION	EST. COST	DEPT. CODE
516	2008 WACKER GENERATOR	\$30,000	60-740
517	2008 WACKER GENERATOR	\$30,000	60-740
518	2008 PIONEER SEWER PUMP	\$30,000	60-740
79	2008 F-450 SERVICE TRUCK	\$60,000	60-730
710	2008 SMALL PICKUP	\$25,000	60-730
711	2008 SMALL PICKUP	\$25,000	60-730
13	2008 F-250 PICKUP	\$30,000	10-565
980	2008 F-150 PICKUP	\$28,000	10-640
981	2008 F-150 PICKUP	\$28,000	10-640
931	2008 J.D. GATOR	\$10,000	10-640
881	2014 CROWN VIC	\$35,000	10-511
882	2014 CROWN VIC	\$35,000	10-511
883	2014 CROWN VIC	\$35,000	10-511
884	2014 CHEVY IMPALA	\$35,000	10-515
880	2014 CROWN VIC	\$35,000	10-511

General Fund	\$ 271,000
Utility Fund	<u>200,000</u>
2018/2019 TOTAL	<u>\$471,000</u>

VEHICLE/EQUIPMENT REPLACEMENT LIST

BUDGET YEAR 2019/2020

EQUIP #	DESCRIPTION	EST. COST	DEPT. CODE
66	2009 CHEVY PICKUP	\$35,000	10-560
67	2009 CHEVY PICKUP	\$30,000	10-560
59	2009 JET RODDER	\$300,000	60-740
520	2009 F-250 PCIKUP	\$30,000	60-740
43	2009 E-350 VAN	\$42,000	10-620
932	2009 KUBOTA BACKHOE	\$70,000	10-640
933	2009 KUBOTA TRACTOR	\$50,000	10-640
888	2015 POLICE VEHICLE	\$33,000	10-511
886	2015 POLICE VEHICLE	\$33,000	10-511
887	2015 CHEVY IMPALA	\$30,000	10-515

General Fund	\$ 323,000
Utility Fund	<u>330,000</u>
2019/2020 TOTAL	<u>\$653,000</u>

BUDGET YEAR 2020/2021

EQUIP. #	DESCRIPTION	EST. COST	DEPT. CODE
612	2010 INT. FLATBED	\$70,000	10-560
613	2010 INT. DUMPTRUCK	\$70,000	10-560
614	2010 INT. DUMPTRUCK	\$70,000	10-560
869	2016 CROWN VIC	\$33,000	10-511
871	2016 CROWN VIC	\$33,000	10-511
872	2016 CROWN VIC	\$33,000	10-511
850	2016 CROWN VIC	\$33,000	10-515

General Fund	\$ 342,000
Utility Fund	<u>0</u>
2020/2021 TOTAL	<u>\$342,000</u>

BUDGET GLOSSARY

Ad Valorem Taxes – Revenue accounts showing taxes paid on real property, personal property to include property of public service companies allocated by the Ad Valorem Tax Division of the State Department of Revenue.

Appropriation – A legal authorization granted by the Town Council to make budgeted expenditures and to incur obligations for purposes specified in the budget ordinance.

Assessed Valuation – A value established for real and personal property for use as a basis for levying property taxes.

Budget – A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Upon approval by the Town Council, the budget ordinance becomes the legal bases for expenditures in the budget year.

Budget Amendment – A legal procedure utilized by the Town staff and Town Council to revise a budget appropriation.

Budget Calendar – The schedule of key dates which the Town's departments follow in the preparation, adoption and administration of the budget.

Budget Document – The official written statement prepared by the Town staff reflecting the decisions made by the Town Council in their budget deliberations.

Budget Message – A general discussion of the budget that provides the citizens and the public with a summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the Town Manager.

Budget Ordinance – The official enactment by the Town Council to establish legal authority for Town officials to obligate and expend resources.

Capital Outlay – Vehicles, equipment, improvements, and furniture purchased by the Town which individually amount to an expenditure of \$5,000 or more, and which have an expected life of greater than one year.

Capital Project Fund – A fund used to account for the acquisition and construction of major capital facilities and infrastructure.

Department – An organizational unit responsible for carrying out a major governmental function.

Employee Benefits – Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government’s share of costs for social security, and the various pension, and medical insurance plans.

Enterprise Fund – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. The enterprise fund for the Town is the water and sewer fund.

Expenditure – A term used to refer to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds.

Fiscal Year – A twelve-month time period designating the beginning and ending period for recording financial transactions. The Town’s fiscal year begins July 1st and ends June 30th.

Function – A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or accomplishing a major service.

Fund – An accounting entity that has a set of self balancing accounts and that records all financial transactions for specific activities or government functions.

Fund Balance – Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made. North Carolina statute declares that a portion of fund balance is not available for appropriation.

General Fund – The largest fund within the Town, the general fund is the general operating fund and is used to account for all financial resources except those required to be accounted for in another fund.

Grants – Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

Installment Financing – A legally binding installment contract that conveys the right to property, equipment and construction, for a stated period of time that allows the Town to spread the cost over several budget years.

Levy – To impose taxes, special assessments, or service charges for the support of Town activities.

Local Government Budget and Fiscal Control Act – This act governs all financial activities of local governments within the State of North Carolina.

Local Government Commission – An agency in the NC State Treasurer’s Office which oversees local government bonded debt and assists cities and counties in all areas of fiscal management.

Modified Accrual Accounting –The basis of budgeting and accounting where revenues are recorded when collectable within the current period or soon thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the related liability is incurred.

Operating Expenditures - The cost for materials, services and equipment required for a daily operations of a department or function.

Performance Measures – Descriptions of a program’s effectiveness or efficiency and how a government’s services fill the needs of its citizens.

Program – An organized set of related work activities which are directed toward accomplishing a common goal. Each Town department is usually responsible for a number of related service programs.

Reserve – The apportion of fund balance earmarked to indicate that it is not available for expenditures or that it is legally segregated for a specific future use.

Retained Earnings – An equity account reflecting the accumulated earnings of an enterprise fund.

Revaluation – Assignment of value to properties, buildings, vehicles and equipment by the Moore County Tax Assessor’s Office; under State law, all property must be revalued no less frequently than once every eight years. Moore County has begun to revalue on a four year basis.

Revenue – Income received from various sources used to finance government services.

Special Revenue Fund – A special revenue fund is used to account for resources that are subject to legal spending restrictions. They are created when a resolution, statute or ordinance requires that special revenue sources are used to finance a particular activity such as certain grant funding.

Transfers – Amounts transferred from one fund to another intended for a specific purpose.